** PUBLIC DISCLOSURE COPY **

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

<u> </u>	or the	e 2021 calendar year, or tax year beginning UUL I, 2021 and ending	າg ປ	UN 30, 2022	
B c	heck if	DISTRIBUTIVE EDUCATION CHODS OF AMERICA,		D Employer identific	cation number
	Addre chang				
	Name chang	pe Doing business as DECA INC.		23-70794	74
	Initial return	Number and street (or P.0. box if mail is not delivered to street address) Room	n/suite	E Telephone number	r
	Final return	1908 ASSOCIATION DRIVE		(703) 86	0-5000
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	23,087,565.
	Amen return			H(a) Is this a group re	eturn STMT 1
	Application	F Name and address of principal officer: FRANK PETERSON			? X Yes No
	pendi	SAME AS C ABOVE		H(b) Are all subordinates in	ncluded? Yes X No
<u> </u>	ax-ex	empt status: X 501(c)(3) 501(c) () ((insert no.) 4947(a)(1) or	527		list. See instructions STMT
		te: ► WWW.DECA.ORG			n number ▶ 1151
			_ Year		■ State of legal domicile:
		Summary			<u> </u>
	1	Briefly describe the organization's mission or most significant activities: DECA PR	EPA	RES EMERGINO	LEADERS
Se		AND ENTREPRENEURS IN MARKETING, FINANCE, HOS			
Jan	2	Check this box if the organization discontinued its operations or disposed of			
/er		Number of voting members of the governing body (Part VI, line 1a)		1 1	489
é		Number of independent voting members of the governing body (Part VI, line 1b)			483
જ		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			16
ties					7850
Activities & Governance		Total number of volunteers (estimate if necessary)			7650
Ac		Total unrelated business revenue from Part VIII, column (C), line 12			0.
	a	Net unrelated business taxable income from Form 990-T, Part I, line 11	·····	,	
		Out the time and works (Det MILLE of the		Prior Year 1,267,750.	Current Year 1,625,862.
ne		Contributions and grants (Part VIII, line 1h)			
Jen (Program service revenue (Part VIII, line 2g)		5,353,383.	21,198,915.
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		488,120.	17,979.
_		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		41,209.	239,571.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		7,150,462.	23,082,327.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		305,820.	355,074.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		675,584.	994,495.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ъ	b	Total fundraising expenses (Part IX, column (D), line 25) 32,221.			
Ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		5,796,406.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		6,777,810.	23,517,232.
		Revenue less expenses. Subtract line 18 from line 12		372,652.	-434,905.
Net Assets or Fund Balances			Be	ginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		12,551,880.	11,910,370.
t As	21	Total liabilities (Part X, line 26)		0.	0.
뤈	22	Net assets or fund balances. Subtract line 21 from line 20		12,551,880.	11,910,370.
-	rt II	Signature Block			
Und	er pena	alties of perjury, I declare that I have examined this return, including accompanying schedules and s	stateme	ents, and to the best of my	knowledge and belief, it is
true,	corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of which pro	eparer	has any knowledge.	
Sig	1	Signature of officer		Date	
Her	е	FRANK PETERSON, EXECUTIVE DIRECTOR			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid		AARON M. FOX AARON M. FOX	1	1/15/22 if self-employ	P01365820
	arer	Firm's name MARCUM LLP			11-1986323
-	Only	Firm's address 1899 L STREET, NW, SUITE 850			
	,	WASHINGTON, DC 20036		Phone no (2	02) 227-4000
May	the II	RS discuss this return with the preparer shown above? See instructions		Ti none no. (2	X Yes No
·v·uy	ui iO II	The disease this retain with the property shown above; occ instituctions			100 110

Pai	rt III Statement of Program Service Accomplishments	9
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission: DECA PREPARES EMERGING LEADERS AND ENTREPRENEURS IN MARKETING,	
	FINANCE, HOSPITALITY AND MANAGEMENT.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
		Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by ex	penses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience, if any, for each program service reported.	enses, and
 4а	(Code:) (Expenses \$20 , 938 , 784 . including grants of \$355 , 074 .) (Revenue \$21 ,	198.915.)
Tu	APPROXIMATELY 13,400 STUDENTS PARTICIPATED IN SKILLS CONTESTS RE	
	TO THEIR INDIVIDUAL CAREER GOALS IN MARKETING AND MANAGEMENT.	
	SCHOLARSHIP, CASH AND RECOGNITIONS ARE PROVIDED FOR ACCOMPLISHME	NTS
	RELATED TO WORKPLACE AND SCHOOL-BASED LEARNING.	
	DECA PROVIDES SPECIFIC PROGRAMS FOR THE CLASSROOM TEACHER TO USE	<u>IN</u>
	STUDENT DEVELOPMENT AND ACHIEVEMENT. THE PRINCIPLES GUIDING THE	
	ASSOCIATION'S PROGRAMS ARE CURRICULUM RELATED CAREER SKILLS, WOR	KPLACE
	EXPERIENCES, COMMUNITY SERVICE AND THE DEVELOPMENT OF BUSINESS	
	LEADERSHIP CAPABILITIES.	
41.		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 20,938,784.	
		Form 990 (2021)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		
0	, ,	8		x
0	Schedule D, Part III	├°		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		v	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		<u> X</u>
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> X</u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	. <u> </u>		_ _ _
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	''		
10		18	Х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	10	- 22	\vdash
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
_	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_	v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

INC. GROUP RETURN 23-7079474 Page 4 Part IV | Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete 23 X 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х 24a Schedule K. If "No," go to line 25a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete Х 25b 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% Х controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Х entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes." complete Schedule L, Part IV 28a X **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If 28c "Yes," complete Schedule L, Part IV 29 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х contributions? If "Yes," complete Schedule M 30 Х Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete Х 32 Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Х 37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Х Note: All Form 990 filers are required to complete Schedule O 38 Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 88 **1a** Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 0 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable

Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

(gambling) winnings to prize winners? 132004 12-09-21

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Part V Statements Regarding Other IRS Filings and Tax Compliance Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Х **3a** Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Х Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X d If "Yes," indicate the number of Forms 8282 filed during the year X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Х 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or X excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069

Form 990 (2021)

INC. GROUP RETURN

23-7079474

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 489 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 483 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, Х and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes " describe 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Х Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply | X | Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2021)

20191

RESTON,

FRANK PETERSON - (703) 860-5000

1908 ASSOCIATION DRIVE,

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)			(((D)	(E)	(F)
Name and title	Average	(do		Posi heck i		1 than (one	Reportable	Reportable	Estimated
	hours per					s both		compensation	compensation	amount of
	week		JCI aii	u a u	TCCTC	174443		from	from related	other
	(list any hours for	irecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or d	tee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	ruste	l trus		99/	n ben		1099-NEC)	1099-1120)	and related
	below	dualt	rtiona	L	n plo	st col	-	1000 1120)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			3
(1) LORI HAIRSTON	51.00									
DIRECTOR		Х						135,000.	0.	0
(2) JOSH SHANKLE	40.00									
STATE ADVISOR				Х				83,133.	0.	0
(3) PAMELA O'BRIEN	40.00									
STATE ADVISOR		L		Х			L	78,754.	0.	0
(4) SHANNON AARON	40.00									
STATE ADVISOR				Х				65,704.	0.	0
(5) JANICE BROWN	36.00									
DIRECTOR & STATE ADVISOR		Х		Х				47,800.	0.	0
(6) JOHN STILES	41.00]								
DIRECTOR & STATE ADVISOR		Х		Х				43,860.	0.	0
(7) JAMES BENEDICT	40.00	1								_
DIRECTOR		Х						41,500.	0.	0
(8) JERRY DIGIOVANNI	20.00	4						40.000	•	_
STATE ADVISOR	05.00			Х				40,000.	0.	0
(9) CHERYL CRANFORD	25.00	l								
DIRECTOR		Х						35,700.	0.	0
(10) PAUL GRETHEL	9.00	1						4.0.00		
STATE ADVISOR				Х				13,000.	0.	0
(11) COURTNEY WESTVOLD	2.00	ļ								
DIRECTOR & STATE ADVISOR		Х		Х				10,736.	0.	0
(12) FELECIA MANDEVILLE	1.00	1								
STATE ADVISOR				Х				5,400.	0.	0
(13) JAMES WEBER	20.00	1								
DIRECTOR		Х						5,000.	0.	0
(14) MARK LYONS	20.00	1							_	_
DIRECTOR		Х						5,000.	0.	0
(15) DENNIS KELLY	1.00								_	_
STATE ADVISOR		<u> </u>		Х				4,900.	0.	0
(16) MICHAEL DIPASQUALE	1.00	1_							_	_
TREASURER		Х		Х				4,400.	0.	0
(17) KAREN MENDEZ	1.00	↓								_
DIRECTOR		Х						3,500.	0.	Form 990 (20)

Form **990** (2021)

(C)

(D)

(B)

Page 8

	(A) Name and title	(B) Average			Pos				(D) Reportable	(E) Reportable			F) nated
	Name and the	hours per	box	, unles	ss per	rson i	than o	n an	compensation	compensation			unt of
		week		cer an	id a di	irecto	or/trus	tee)	from	from related			her
		(list any hours for	irecto						the organization	organizations (W-2/1099-MISC)	,	•	nsation 1 the
		related	e or d	trustee			sated		(W-2/1099-MISC/	1099-NEC)			ization
		organizations	truste	al trus		yee	mper		1099-NEC)	1000 1120)		•	elated
		below	ndividual trustee or director	Institutional t	Officer	sey employee	Highest compensated employee	Former				organi	zations
(18)	GRACE MCCLOSKEY	line) 1.00	lhdi	lnst	0#!	Key	E Hig	Por			+		
DIREC			х						3,000.	C	١.		0.
(19)	DALTON TONNE	1.00							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	`			
STATE	ADVISOR				х				2,000.	C	۱.		0.
(20)	GALE FANALE	1.00											
DIREC	TOR		Х						1,624.	C	١.		0.
(21)	LISA DELAMPAN	2.00											
DIREC	TOR		Х		Х				1,198.	C	١.		0.
(22) DIREC	KRISTIN LIDSTROM	1.00	х						1,025.	ſ			0.
(23)	CAROL VON TERSCH	1.00	25				\vdash		1,025.		+		- •
	NTANT	1,00			x				1,000.	C	١.		0.
(24)	RACHEL JONES	1.00											
DIREC	TOR		Х						925.	C	١. (0.
(25)	ROB HOLMAN	1.00											
DIREC			Х						900.	C	١.		0.
(26)	AMBER REED	1.00	l						655				•
DIREC			X						675.) •		0.
	Subtotal								635,734.).		0.
	Total from continuation sheets to Part VI								643,127.).		0.
	Total (add lines 1b and 1c) Total number of individuals (including but r							o re			•		<u> </u>
	compensation from the organization	ot illilited to til	030	iisto	u ac	JOVC	<i>,</i>)	010	correct more than \$100,0	ooo or reportable			1
											_	Y	es No
3	Did the organization list any former officer	, director, truste	ee, k	кеу е	empl	loye	e, or	hig	hest compensated emple	oyee on			
I	ine 1a? If "Yes," complete Schedule J for s	uch individual									. L	3	X
	For any individual listed on line 1a, is the su												
	and related organizations greater than \$150											4	X
	Did any person listed on line 1a receive or a									ual for services		_	х
	rendered to the organization? If "Yes," con on B. Independent Contractors	nplete Schedule	J fo	or su	ıch <u>ı</u>	oers	on .				.	5	
	Complete this table for your five highest co	mpensated ind	lene	nder	nt co	ontra	acto	rs th	nat received more than \$	100 000 of comper	nsati	on from	
	the organization. Report compensation for	•	•								iouti	011 11 0111	
	(A)				<u> </u>				(B)			(C)	
	Name and business	address	NC	ONE	3				Description of se	ervices	Cc	mpens	ation
								-					
		I P 2 2											
	Total number of independent contractors (i	•	ot lin	nited	to t	thos)	_	ted	above) who received mo	re tnan			
	\$100,000 of compensation from the organi SEE PART VII, SECTION		IN	UΑ	TΙ			HE	ETS		F	orm 9 9	0 (2021)

	OUP RETUR	(N							23-707	9474
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) MARJORIE FITZGIBBON	1.00	-	-	0	*	工	Œ			
CHAIR	1.00	Х		Х				600.	0.	0 .
(28) LAURA FECAK	1.00	25						000.	0.	0
DIRECTOR	1.00	х						600.	0.	0.
(29) LISA SCOTT	1.00							0001		
DIRECTOR		х						600.	0.	0.
(30) MELISSA DIETZ	1.00	T-						3331	0.1	<u> </u>
DIRECTOR		х						600.	0.	0.
(31) DAVID BURKE	3.00							0001		
DIRECTOR		Х						599.	0.	0 .
(32) JAMES DUFFY	1.00									
DIRECTOR		Х						599.	0.	0 .
(33) JEAN ATTIG	3.00									
DIRECTOR		Х						599.	0.	0 .
(34) JENNIFER WEBER	1.00									
DIRECTOR		Х						599.	0.	0 .
(35) KAREN BEAR	7.00								_	_
DIRECTOR		Х						599.	0.	0
(36) KEVIN JONES	1.00									
DIRECTOR	1 00	Х						599.	0.	0 .
(37) MARY HEARTZ	1.00	.,						F00	0	0
DIRECTOR (38) TAMMI CONN	2.00	Х						599.	0.	0
(38) TAMMI CONN DIRECTOR	2.00	Х						550.	0.	0
(39) WILLIAM COULSON	1.00	Λ						330.	0.	0
DIRECTOR	1.00	Х						250.	0.	0
(40) AARON GIRDNER	1.00	22						250.	0.	0
CHAIR	1,00	х		х				0.	0.	0
(41) BECKY KUEHL	2.00	T-							0.1	•
CHAIR		х		х				0.	0.	0 .
(42) BRAXTON WARREN	1.00								<u> </u>	-
CHAIR		Х		х				0.	0.	0
(43) CAROL BOLIN	4.00									
FOUNDATION CHAIR & STATE ADVISOR		Х		Х				0.	0.	0
(44) CLAYTON EVANS	4.00								_	
CHAIR		Х		Х				0.	0.	0 .
(45) DENISE MAGASICH	1.00									
CHAIR		Х		Х				0.	0.	0
(46) DIANNE JOLOVICH	1.00									
CHAIR	1	X	ı	Х		I	1	0.	0.	0.

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yees	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours	(cl	heck		ition		y)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(47) DREW GOLDFINGER CHAIR	1.00	х		х				0.	0.	0
(48) GEORGANNA MANSFIELD CHAIR	1.00	Х		Х				0.	0.	0
(49) GRACE QI CHAIR	8.00	Х		Х				0.	0.	0
(50) HEATHER BALDWIN	1.00	х		Х				0.	0.	0
(51) HEATHER VANDYKE	1.00	х		х				0.	0.	0
(52) JASON HOLTER	2.00	х		х				0.	0.	0
53) KAREN MEUWISSEN	2.00	х		х				0.	0.	0
(54) KERRY MOQUETT	1.00	х		х				0.	0.	0
(55) KEVING BUENING	2.00	х		х				0.	0.	0
(56) KIM EDWARDS	5.00	Х		Х				0.	0.	0
(57) LEO SAENZ CHAIR	1.00	Х		Х				0.	0.	0
(58) LISA HOFFMAN	1.00	Х		Х				0.	0.	0
59) LORI MEREIDETH	5.00	Х		Х				0.	0.	0
60) MARC HILLESTAD	1.00	Х		Х				0.	0.	0
61) MICHAELA KAVANAGH	1.00	х		х				0.	0.	0
(62) MISTY RATHER CHAIR (62) CANDY DIMOVANT	3.00	х		Х				0.	0.	0
63) SANDY DUNOVANT		х		х				0.	0.	0
64) SARA WHELAN CHAIR COORD DONIGHODDE	2.00	х		Х				0.	0.	0
CHAIR CHANNA PROMI	1.00	х		х				0.	0.	0
(66) SHAYNA BROWN CHAIR	1.00	Х		х				0.	0.	0

	UP RETUF	TTA							23-707	94/4
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yees	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(((D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	appl	y)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(67) TED THOMPSON	1.00	=	-	0	~	エ	Œ			
CHAIR	1.00	Х		х				0.	0.	0
(68) VINCE MERRIL	1.00							0.	0.	0
CHAIR	1.00	Х		Х				0.	0.	0
(69) LISA GRECO	1.00	22						0.	0.	0
CHAIR ELECT	1.00	Х		Х				0.	0.	0
(70) AARAV JILKA	6.00							•	•	
VICE CHAIR		х		х				0.	0.	0
(71) ABBY GRAND	6.00								0.1	-
VICE CHAIR		х		х				0.	0.	0
(72) AERIAL ROME	1.00								•	
VICE CHAIR		Х		х				0.	0.	0
(73) ALAIN BAZILE	1.00									
VICE CHAIR		Х		х				0.	0.	0
(74) ALINA HUGHES	1.00									
VICE CHAIR		Х		Х				0.	0.	0
(75) AMANDA CHERRY	1.00									
VICE CHAIR		Х		Х				0.	0.	0
(76) ANGELA BAILEY	1.00									
VICE CHAIR		Х		X				0.	0.	0
(77) BETTY O'CONNOR	1.00									
VICE CHAIR		Х		Х				0.	0.	0
(78) BRYAN VENEMA	1.00								_	_
VICE CHAIR		Х		Х				0.	0.	0
(79) CAITLIN HEUSCHER	1.00									
VICE CHAIR	1	Х		Х				0.	0.	0
(80) CAROLYN MASSIAH	1.00								•	
VICE CHAIR	1 00	Х		Х				0.	0.	0
(81) CATHERINE FARINA	1.00	.,							0	•
VICE CHAIR	1 00	Х		Х				0.	0.	0
(82) CHLOE KNIPPERS	1.00	37		7,					0	
VICE CHAIR	1 00	Х		Х				0.	0.	0
(83) COLLIN SUMMERS	1.00	X		v					0.	0
VICE CHAIR	1.00	Λ		Х				0.	0.	0
(84) DAWN BEKAERT VICE CHAIR	1.00	Х		х				0.	0.	0
(85) DELICIA YOUNG	1.00	Λ		Λ				U •	U •	<u> </u>
VICE CHAIR	1.00	Х		х				0.	0.	0
(86) ELISA BEARDSLEY-DODD	1.00	Δ.	\vdash	Δ				U •	0.	
(00) THINK DHEMPOHEL DODD	1.00	Х	ll	х				0.	0.	0

	UP RETUF	(N							23-707	9474
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(c	heck	all ·	that	app	ly)	compensation	compensation	amount of
	per week (list any hours for related	e or director	stee			Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related
	organizations below line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest compen	Former			organizations
(87) ERIN HENRY VICE CHAIR	1.00	х		x				0.	0.	0.
(88) FEDERICO BALDO	1.00									
VICE CHAIR		Х		х				0.	0.	0.
(89) FORREST SOLON	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(90) GUILA MATARASSO	1.00									
VICE CHAIR		Х		х				0.	0.	0.
(91) JACOB WARD	2.00									
VICE CHAIR		Х		Х				0.	0.	0.
(92) JACQUELINE PEETERS	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(93) JESSICA CHRISTENSEN	1.00									
VICE CHAIR		Х		X				0.	0.	0.
(94) JOANNE SULLIVAN	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(95) JUSTIN GIPE	1.00									
VICE CHAIR	1 00	Х		Х				0.	0.	0.
(96) JUSTON GLASS	1.00	.,		.,				_	0	•
VICE CHAIR	1 00	Х		Х				0.	0.	0.
(97) KALEN CARLSON	1.00	. ,		37				0.	0.	0
VICE CHAIR (98) KATHY LUPO	1.00	Х		Х				0.	0.	0.
VICE CHAIR	1.00	х		х				0.	0.	0.
(99) KRISTY WILLIAMS	5.00	Λ		^				0.	0.	0.
VICE CHAIR	3.00	Х		х				0.	0.	0.
(100) KYLE WINSLOW	1.00	22						0.	0.	0.
VICE CHAIR	1100	х		x				0.	0.	0.
(101) LAURA DOUD	1.00	T								
VICE CHAIR		х		х				0.	0.	0.
(102) MACKENZIE BOLINO	6.00									<u> </u>
VICE CHAIR		Х		х				0.	0.	0.
(103) MONICA PANEQUE	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(104) NICCI CLARK	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(105) NICOLE SMALL	1.00	1								
VICE CHAIR		Х		Х				0.	0.	0.
(106) OREN HERTZ	1.00	1								
VICE CHAIR	1	Х	I	X	Ì	ı		0.	0.	0.

Form 990 INC. GRO	UP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)							(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any hours for	ordirector				emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	e or c	stee			satec		(88-2/1099-181130)		and related
	organizations	truste	al trus		yee	m per				organizations
	below	Individual trustee	Institutional trustee	ъ	Key employee	Highest compensated employee	er			3
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(107) RACHAEL DUBROW	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(108) SHERRY DENO	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(109) TED NEWFIELD	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(110) TIA LIGGETT KNAPP	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(111) TRESA WARNER	1.00								_	_
VICE CHAIR		Х		X				0.	0.	0.
(112) TROY DAVIS	1.00									
VICE CHAIR	1 00	X		Х				0.	0.	0.
(113) VICKI WILES	1.00								•	
VICE CHAIR	1 00	Х		Х				0.	0.	0.
(114) WENDY ROSCHE	1.00	.,		7.7					0	•
VICE CHAIR	1 00	Х		Х				0.	0.	0.
(115) ZACH BAKER	1.00	37		37					0	•
VICE CHAIR (116) AMANDA GRAHAM-BISHOP	1.00	Х		Х				0.	0.	0.
SECRETARY	1.00	Х		х				0.	0.	0.
(117) ASHLEY TESSMER	2.00	Λ						0.	0.	0.
SECRETARY	2.00	Х		Х				0.	0.	0.
(118) BRAD FULK	1.00	22		22				0.	0.	0.
SECRETARY	1.00	Х		Х				0.	0.	0.
(119) CARRIE MCCORMICK	1.00							•	•	•
SECRETARY	1100	Х		Х				0.	0.	0.
(120) CHARLES FURLOW	2.00								•	
SECRETARY		х		х				0.	0.	0.
(121) EMILY JACOBSON	1.00							-	-	
SECRETARY		Х		Х				0.	0.	0.
(122) GINA LYMAN	20.00									
SECRETARY		Х		Х				0.	0.	0.
(123) JAMES ELVIDGE	2.00									
SECRETARY		Х		Х				0.	0.	0.
(124) JUSTIN STAUB	1.00									
SECRETARY		Х		Х				0.	0.	0.
(125) KIM STECKMAN	1.00									
SECRETARY		Х		Х				0.	0.	0.
(126) LEAH LOVELL	1.00									
SECRETARY		Х		Х				0.	0.	0.
Total to Part VII, Section A, line 1c										

org (127) LISA CLINE SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	Average hours per week (list any hours for related ganizations below line) 1.00 1.00 1.00 1.00	stee or director	lnstitutional trustee	(C Posi	;) ition			Compensated Employe (D) Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Name and title org (127) LISA CLINE SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	Average hours per week (list any hours for related ganizations below line) 1.00 1.00 1.00	X Individual trustee or director	lnstitutional trustee	Posi all t	tion hat	appl		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
org (127) LISA CLINE SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	hours per week (list any hours for related ganizations below line) 1.00 1.00	X Individual trustee or director	lnstitutional trustee	all t	hat a	appl		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
org (127) LISA CLINE SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	per week (list any hours for related ganizations below line) 1.00 1.00 1.00	X Individual trustee or director	Institutional trustee	X Officer				from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
org (127) LISA CLINE SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	week (list any hours for related ganizations below line) 1.00 1.00	X Individual trustee		Х	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
SECRETARY (128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	1.00	Х						0 -	0.	n
(128) MARIANNE IRELAND SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	1.00	Х						N . I	0.1	n
SECRETARY (129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	1.00			Ţ				J •		
(129) MIVIDA PARHAM SECRETARY (130) NINA WILSON SECRETARY	1.00			Ψl						
SECRETARY (130) NINA WILSON SECRETARY	1.00	х		Δ				0.	0.	0
(130) NINA WILSON SECRETARY		Х	ı I							
SECRETARY				Х				0.	0.	0
	1 00	Х		х				0.	0.	0
(131) PAYTON ARRINGTON	T • U U									
SECRETARY		Х		х				0.	0.	0
(132) RITA VIEIRA	2.00									
SECRETARY		Х		х				0.	0.	0
(133) ROCHELLE STANFILL	1.00									
SECRETARY		Х		х				0.	0.	0
(134) TANNER CUREY	1.00									
SECRETARY		Х		х				0.	0.	0
(135) TIANA BRIONES	1.00							-		
SECRETARY		Х		х				0.	0.	0
(136) ZORICA WACKER	1.00							-		
SECRETARY		Х		х				0.	0.	0
(137) ANGELA PARKER	2.00							-		
TREASURER		Х		х				0.	0.	0
(138) BAILEY FORD	5.00							-		
TREASURER		Х		х				0.	0.	0
(139) BRAD MEHR	1.00							-	-	
TREASURER		х		х				0.	0.	0
(140) BRIAN MCFALL	4.00									
TREASURER		Х		х				0.	0.	0
(141) BRIAN NOBREGA	1.00							-		
TREASURER		х		х				0.	0.	0
(142) CYNDEE BARKLEY	1.00							•		
TREASURER		х		x				0.	0.	0
(143) CYNTHIA PEREZ	1.00							•		
TREASURER		х		x				0.	0.	0
(144) DENNIS VOLENTINE	1.00							•		
TREASURER		х		x				0.	0.	0
(145) JAYNE HARRIS	3.00							3.		
TREASURER		х		х				0.	0.	0
(146) JEFFREY TALKINGTON	1.00		\vdash					J.		
TREASURER		х		х				0.	0.	0

	UP RETUR	(TA							23-707	9474
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(((D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	heck				ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below	Individual trustee or director	nstitutional trustee	er	Key employee	Highest compensated employee	ner	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(147) JULIE YEARGO	1.00									
TREASURER		Х		Х				0.	0.	0.
(148) JULIEANNE ASH	1.00									
TREASURER		Х		Х				0.	0.	0.
(149) LISA TALLQUIST	1.00									
TREASURER		Х		Х				0.	0.	0.
(150) LORI JOHNSON	2.00									
TREASURER		Х		Х				0.	0.	0.
(151) MATT WELLS	1.00									
TREASURER		Х		х				0.	0.	0.
(152) MICHAEL ACHEATEL	1.00									
TREASURER		Х		х				0.	0.	0.
(153) MICHELE MCGAFFIN	2.00							-	-	-
TREASURER		Х		х				0.	0.	0.
(154) ROBERT D'AREZZO	2.00									
TREASURER		Х		х				0.	0.	0.
(155) SHANNON STEWARD	1.00									
TREASURER		Х		х				0.	0.	0.
(156) TAMMY VAIL	2.00									
TREASURER		Х		х				0.	0.	0.
(157) TIMOTHY MAROTTE	1.00									
TREASURER		Х		х				0.	0.	0.
(158) BRAD PEER	3.00							-	-	
DIRECTOR & STATE ADVISOR		Х		х				0.	0.	0.
(159) BRYCEN WOODLEY	26.00									
DIRECTOR & STATE ADVISOR		х		х				0.	0.	0.
(160) CRYSTAL DORTCH	11.00									
DIRECTOR & STATE ADVISOR		Х		х				0.	0.	0.
(161) KEVIN REISENAUER	2.00							-	-	
DIRECTOR & STATE ADVISOR		Х		х				0.	0.	0.
(162) LARRY ANDERS	42.00									
DIRECTOR & STATE ADVISOR		х		х				0.	0.	0.
(163) LISA OAKES	41.00								•	
DIRECTOR & STATE ADVISOR		х		х				0.	0.	0.
(164) SCOTT JONES	21.00									
DIRECTOR & STATE ADVISOR		х		х				0.	0.	0.
(165) SHAUNA WILLIAMS	6.00	T-		_					3.	
DIRECTOR & STATE ADVISOR	1.00	х		х				0.	0.	0.
(166) TIM FANDEK	11.00	T-		_					3.	
DIRECTOR & STATE ADVISOR		х		х				0.	0.	0.
DIRECTOR & DIMIL MOVIDOR										

	ROUP RETUR	RN							23-707	9474
Part VII Section A. Officers, Directors	s, Trustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(167) ADAM MOUKAD	1.00									
DIRECTOR		Х						0.	0.	0
(168) ADITYA VENKAT	1.00									
DIRECTOR		Х						0.	0.	0
(169) ALAN BALSDON	15.00									
DIRECTOR		Х						0.	0.	0
(170) ALEX ELLSWORTH	1.00									
DIRECTOR		Х						0.	0.	0
(171) ALEXANDRIA BROCK	1.00							-	-	-
DIRECTOR		Х						0.	0.	0
(172) AMANDA BREZNAY	3.00									
DIRECTOR		Х						0.	0.	0
(173) AMANDA FIELDS	2.00									
DIRECTOR		Х						0.	0.	0
(174) AMANDA MORRIS	2.00									
DIRECTOR		Х						0.	0.	0 .
(175) AMBER HALL	2.00									
DIRECTOR		Х						0.	0.	0
(176) AMY GRANAHAN	1.00									
DIRECTOR		Х						0.	0.	0
(177) AMY WELCH	3.00									
DIRECTOR		Х						0.	0.	0
(178) ANDREA CALL	1.00									
DIRECTOR		Х						0.	0.	0
(179) ANDREA MOHR	1.00									
DIRECTOR		Х						0.	0.	0
(180) ANDREW MERRILL	1.00									
DIRECTOR		Х						0.	0.	0
(181) ANDY STEVENS	2.00									
DIRECTOR		Х						0.	0.	0
(182) ANGELIQUE STALLWORTH	1.00									
DIRECTOR		Х						0.	0.	0
(183) ANGIE LARSEN	2.00									
DIRECTOR		Х						0.	0.	0
(184) ANN DAY	26.00	1								
DIRECTOR		Х						0.	0.	0
(185) ANN MUIRHEAD	10.00	1								
DIRECTOR		Х						0.	0.	0
(186) ANNA SCHAFHAUSER	1.00									
	1	X			i 1		1	0.	0.	0

Form 990

INC. GROUP RETURN Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and title Position Reportable Reportable Estimated Average (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week Highest compensated employee (list any organization (W-2/1099-MISC) from the Individual trustee or director (W-2/1099-MISC) hours for organization Institutional trustee related and related Key employee organizations organizations below Officer line) (187) ANNELISE NORTON 1.00 DIRECTOR X 0. 0. 0. (188) ARIEL PHILLIPS 1.00 0. 0. DIRECTOR Х 0. (189) ARTHUR KHAMKHOSY 1.00 Х 0 0. 0. DIRECTOR (190) ASHLEIGH WAGONER 2.00 0. 0. 0. DIRECTOR (191) ASHLEY HAWKER 1.00 X 0. 0. 0. DIRECTOR (192) ASHLEY SEVERT 1.00 DIRECTOR X 0 . 0. 0. (193) ASHLEY STANFORD 1.00 0 . 0. 0. DIRECTOR (194) ASHLEY WILSON 1.00 DIRECTOR Х 0. 0. 0. (195) AUTUMN WILLIAMS 5.00 Х DIRECTOR 0. 0. 0. (196) AVA SHEPHERD 2.00 DIRECTOR Х 0. 0. 0. (197) AVARIL MCNAMARA 2.00 0. DIRECTOR X 0. 0. (198) BARBARA GONZALEZ 1.00 0. 0. 0. DIRECTOR Х (199) BEN BRUEGLER 1.00 Х 0. DIRECTOR 0. 0. 1.00 (200) BETH RICKARD Х 0 0. 0. DIRECTOR (201) BETTY MONTGOMERY 2.00 DIRECTOR 0. 0. 0. (202) BILL ANDERSON 1.00 X 0. 0. 0. DIRECTOR (203) BLAKE BODENBURG 1.00 0 . 0. 0. DIRECTOR (204) BOB JOHNSON 1.00 0 . 0. 0. DIRECTOR (205) BOBBIE ROBERTSON 2.00 DIRECTOR Х 0. 0. 0. (206) BRAD KENNETT 2.00 Х 0. DIRECTOR 0. 0. Total to Part VII, Section A, line 1c

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors, 1	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C	C)			(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	per week					9		from the	from related organizations	other compensation
	(list any	tor				Highest compensated employee		organization	(W-2/1099-MISC)	from the
	hours for	or director				ed em		(W-2/1099-MISC)	()	organization
	related	stee o	ustee			ensat				and related
	organizations	al trus	onal tr		loyee	comp				organizations
	below	Individual trustee	Institutional trustee	Officer	Key employee	jhest	Former			
	line)	Ē	Ĕ	0ŧ	Ke	至	Fo			
(207) BRANDON OGDEN DIRECTOR	1.00	x						0.	0.	0 .
(208) BRANDON REITH	4.00	Λ						0.	0.	U .
DIRECTOR	4.00	Х						0.	0.	0 .
(209) BRANT PEPPAS	1.00	25						•	0.	0
DIRECTOR	1.00	х						0.	0.	0 .
(210) BREANNE NELSON	1.00								0.	
DIRECTOR		х						0.	0.	0 .
(211) BRIAN COLBURN	1.00									
DIRECTOR		Х						0.	0.	0 .
(212) BRIAN MCNEAL	1.00									
DIRECTOR		Х						0.	0.	0
(213) BRIDGETTE JONES	2.00									
DIRECTOR		Х						0.	0.	0
(214) BRITTANY FRANCIS	2.00							_	_	_
DIRECTOR		Х						0.	0.	0 .
(215) BRYAN LONG	1.00								•	•
DIRECTOR COLOR DE LINGUES	F 00	Х						0.	0.	0
(216) BRYCE FLAMMANG DIRECTOR	5.00	Х						0.	0.	0
(217) CARL HERT	2.00	Δ						0.	0.	U
DIRECTOR	2.00	Х						0.	0.	0
(218) CAROL BORSKEY	1.00	22						0.	0.	<u> </u>
DIRECTOR	1,00	х						0.	0.	0
(219) CAROL LILL	1.00									
DIRECTOR		Х						0.	0.	0
(220) CAROL LYNN NUTE	3.00									
DIRECTOR		Х						0.	0.	0
(221) CARRIE PLOSS	1.00									
DIRECTOR		Х						0.	0.	0
(222) CARSON CARERE	2.00									
DIRECTOR		Х						0.	0.	0
(223) CASSIE GRIGSBY	1.00									
DIRECTOR	1	Х						0.	0.	0
(224) CATY SIMMONS	1.00	.,							_	•
DIRECTOR CALL DOGG	1 2 22	Х						0.	0.	0
(225) CHAD ROSS	2.00	v						,	0	^
DIRECTOR (226) CHANCE BROWNELL	1 00	Х	\vdash					0.	0.	0
(226) CHANCE BROWNELL DIRECTOR	1.00	Х						0.	0.	0
> 1 1 1 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C	1	Δ	ı		1	ı	i	. ∪•1	U •	U

	ROUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, ar	nd H	ighe	st (Compensated Employe	es (continued)	
(A)	(B)			(C)			(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	appl	y)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(227) CHERYL CHAMBERLAIN	5.00							_	_	
DIRECTOR		Х						0.	0.	0
(228) CHRIS EADY	1.00									
DIRECTOR		Х						0.	0.	0
(229) CHRIS HEREK	1.00									
DIRECTOR		Х						0.	0.	0
(230) CHRIS HUGHES	1.00									
DIRECTOR		Х						0.	0.	0
(231) CHRISSY HOOD	1.00									
DIRECTOR		Х						0.	0.	0
(232) CHRISTAL REID	1.00									
DIRECTOR		Х						0.	0.	0
(233) CHRISTINE GROCHOWSKI	1.00									
DIRECTOR		Х						0.	0.	0
(234) CHRYSTAL BRYANT	3.00									
DIRECTOR		Х						0.	0.	0
(235) CLAUDE COMMISSO	5.00									
DIRECTOR		Х						0.	0.	0
(236) COURTNEY BUSHNELL	2.00									
DIRECTOR		Х						0.	0.	0
(237) COURTNEY KERBY	2.00									
DIRECTOR		Х						0.	0.	0
(238) CRYSTAL WHITE	1.00							_	_	
DIRECTOR		Х						0.	0.	0
(239) DAIRA LLOYD	1.00									
DIRECTOR		Х						0.	0.	0
(240) DALE POLLARD	5.00							_	_	
DIRECTOR		Х						0.	0.	0
(241) DAN GRAVEN	15.00							_	_	
DIRECTOR		Х						0.	0.	0
(242) DAN SHEEKS	2.00	1							_	
DIRECTOR		Х						0.	0.	0
(243) DANA BOICE	1.00							_	_	_
DIRECTOR		Х						0.	0.	0
(244) DANIELLE TROUVE	1.00							_		-
DIRECTOR		Х						0.	0.	0
(245) DANNEL PORTER	1.00	1_						_	_	_
DIRECTOR		Х						0.	0.	0
(246) DAVE WAIT	41.00	1								
DIRECTOR	ı	X	ı	1				0.	0.	0

Form 990

INC. GROUP RETURN Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and title Position Reportable Reportable Estimated Average (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week Highest compensated employee (list any organization (W-2/1099-MISC) from the Individual trustee or director (W-2/1099-MISC) hours for organization Institutional trustee related and related Key employee organizations organizations below Officer line) (247) DAVID DECKER 2.00 DIRECTOR X 0. 0. 0. (248) DAVID WILBURN 1.00 0. 0. DIRECTOR Х 0. (249) DAWN GRESSETTE 3.00 Х 0 0. 0. DIRECTOR (250) DEBORAH HUTCHISON 1.00 0. 0. 0. DIRECTOR (251) DEE STRAUSS 1.00 X 0. 0. 0. DIRECTOR (252) DENNIS MIFFLIN 1.00 DIRECTOR X 0 . 0. 0. (253) DIANE BARAY 1.00 0 . 0. 0. DIRECTOR (254) DREW BURTON 1.00 DIRECTOR Х 0. 0. 0. (255) ED GROCHOWSKI 1.00 Х DIRECTOR 0. 0. 0. (256) ED O'CONNOR 1.00 DIRECTOR Х 0. 0. 0. (257) EILEEN FISCHER 1.00 DIRECTOR X 0. 0. 0. (258) ELA RIVERE 1.00 0. 0. 0. DIRECTOR Х (259) ELEANOR WESLEY 1.00 Х 0. DIRECTOR 0. 0. (260) ELENA SOBAMPO 1.00 Х 0 0. 0. DIRECTOR (261) ELENA TERCERO 1.00 DIRECTOR 0. 0. 0. (262) EMILY JUNDI 1.00 X 0. 0. 0. DIRECTOR (263) EMILY SMOLLER 1.00 0 . 0. 0. DIRECTOR 2.00 (264) EMMA WEBER 0 . 0. 0. DIRECTOR (265) EMMANUEL CORPORRAL 1.00 DIRECTOR Х 0. 0. 0. (266) EMMY CORN 2.00 Х 0. DIRECTOR 0. 0. Total to Part VII, Section A, line 1c

	OUP RETUR	ΚN							23-707	9474
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C	C)			(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	that	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(267) ERIC ROESLER	1.00									
DIRECTOR		Х						0.	0.	0
(268) ERIC WAGNER	1.00									
DIRECTOR		Х						0.	0.	0
(269) ERICA PADZIK	2.00									
DIRECTOR		Х						0.	0.	0
(270) ERIN GRANTHAM	2.00									
DIRECTOR		Х					L	0.	0.	0
(271) FRANK ROSA	1.00									
DIRECTOR		Х						0.	0.	0
(272) GEN BENNETT	2.00									
DIRECTOR		Х						0.	0.	0
(273) GEN CRAFT	1.00									
DIRECTOR		Х						0.	0.	0
(274) GENEIVE SHUTT	2.00									
DIRECTOR		Х						0.	0.	0
(275) GINGER HILL	40.00									
DIRECTOR		Х						0.	0.	0
(276) GREG MENIG	2.00									
DIRECTOR		Х						0.	0.	0
(277) HALIE BISSELL	1.00									
DIRECTOR		Х						0.	0.	0
(278) HANNAH SHIN	1.00									
DIRECTOR		Х						0.	0.	0
(279) HEATHER CARTER	3.00									
DIRECTOR		Х						0.	0.	0
(280) HECTOR APONTE	1.00									
DIRECTOR		Х						0.	0.	0
(281) HEMANTH TADEPALLI	1.00									
DIRECTOR		Х						0.	0.	0
(282) HOLLY PORTER	2.00							-	-	-
DIRECTOR		х						0.	0.	0
(283) INDIANA TROUPE	1.00							-	-	-
DIRECTOR		Х						0.	0.	0
(284) IZZY RASMUSSEN	2.00							-	-	-
DIRECTOR		Х						0.	0.	0
(285) JACKI BAUMAN	1.00									
DIRECTOR		х						0.	0.	0
(286) JACKIE SCHILLER	1.00	Ī								
		х	I I	1 1	i	ı	1	0.	0.	0

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors, 1	Γrustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	hat	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(287) JAMES CASINI	2.00									
DIRECTOR		Х						0.	0.	0
(288) JAMES DOW	1.00									
DIRECTOR		Х						0.	0.	0
(289) JAMES ROLLINS	1.00									
DIRECTOR		Х						0.	0.	0
(290) JAMIE RILEY	1.00									
DIRECTOR		Х						0.	0.	0
(291) JAMIE YOUNG	2.00									
DIRECTOR		Х						0.	0.	0
(292) JANAE HELVIK	1.00									
DIRECTOR		Х						0.	0.	0
(293) JANE BRUCE	2.00									
DIRECTOR		Х						0.	0.	0
(294) JARED KEGLER	1.00									
DIRECTOR		Х						0.	0.	0
(295) JASON CROWE	1.00									
DIRECTOR		Х						0.	0.	0
(296) JASON UHRY	1.00									
DIRECTOR		Х						0.	0.	0
(297) JEFFREY BAUGHMAN	1.00									
DIRECTOR		Х						0.	0.	0
(298) JENNIFER CLEMONS	1.00									
DIRECTOR		Х						0.	0.	0
(299) JENNIFER MASON	1.00									
DIRECTOR		Х						0.	0.	0
(300) JENNIFER MILKE	1.00									
DIRECTOR		Х						0.	0.	0
(301) JEREMY DAVIS	2.00									
DIRECTOR		Х						0.	0.	0
(302) JEREMY NADLER	1.00									
DIRECTOR		Х						0.	0.	0
(303) JESSICA FRAZIER	1.00									
DIRECTOR		Х						0.	0.	0
(304) JESSICA SPAULDING	1.00									
DIRECTOR		Х						0.	0.	0
(305) JESSICA TILLMAN	1.00									
DIRECTOR		Х						0.	0.	0
(306) JILL THOMPSON	5.00									
	1	X			ı		1	0.	0.	0

	ROUP RETU	RN							23-707	9474
Part VII Section A. Officers, Director	s, Trustees, Key E	mple	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	appl	ly)	compensation	compensation	amount of
	per week (list any hours for related organization below line)	ndividual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(307) JILL VALENTINE	2.00									
DIRECTOR		Х						0.	0.	0
(308) JIM SULLIVAN	1.00									
DIRECTOR		Х						0.	0.	0
(309) JIM WEBBER	1.00									
DIRECTOR		X						0.	0.	0
(310) JODY BENNET	2.00									
DIRECTOR		X						0.	0.	0
(311) JOE SANTOS	5.00									
DIRECTOR		X						0.	0.	0
(312) JOHN DIXON	1.00									
DIRECTOR		X						0.	0.	0
(313) JOHN FOISY	1.00									
DIRECTOR		X						0.	0.	0
(314) JOHN SHAW	1.00									
DIRECTOR		Х						0.	0.	0
(315) JOHN WEBSTER	2.00									
DIRECTOR		Х						0.	0.	0
(316) JOLYNN BARAL	2.00									
DIRECTOR		Х						0.	0.	0
(317) JON KRAUTH	1.00									
DIRECTOR		Х						0.	0.	0
(318) JOSH MUNRO	1.00									
DIRECTOR		Х						0.	0.	0
(319) JUAN ACEVEDO	1.00									
DIRECTOR		Х						0.	0.	0
(320) JULIA DALRYMPLE	1.00	_								
DIRECTOR		X						0.	0.	0
(321) JULIE COOLEY	1.00	_								
DIRECTOR		X						0.	0.	0
(322) KARA MARTIN	1.00	_								
DIRECTOR		X						0.	0.	0
(323) KAREN CHARNEY	1.00	_								
DIRECTOR		Х						0.	0.	0
(324) KAREN STOLL	1.00	_								
DIRECTOR		Х	$oxed{oxed}$					0.	0.	0
(325) KARLI CARTER	1.00	_								
DIRECTOR		Х	$oxed{oxed}$					0.	0.	0
(326) KATE MEYERS	1.00									
		Х	1		i		i	0.	0.	0

Form 990 INC. GRO	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(327) KATHERINE FRANK	1.00									
DIRECTOR		х						0.	0.	0
(328) KATHY FROMMER	2.00							•	•	
DIRECTOR		Х						0.	0.	0
(329) KATIE PAULSON	1.00							-	-	-
DIRECTOR		Х						0.	0.	0
(330) KAY WALTERS	1.00							-	-	-
DIRECTOR		Х						0.	0.	0
(331) KEISHA MADDOX	1.00									
DIRECTOR		Х						0.	0.	0
(332) KEITH JUREK	1.00									
DIRECTOR		Х						0.	0.	0
(333) KEITH TRAYLOR	1.00									
DIRECTOR		Х						0.	0.	0
(334) KEITH WARTZENLUFT	2.00									
DIRECTOR		Х						0.	0.	0
(335) KELESY JONES	1.00									
DIRECTOR	1 00	Х						0.	0.	0
(336) KELLEN SCOTT	1.00								•	
DIRECTOR	1 00	Х						0.	0.	0
(337) KELLI CLICK	1.00	٠,,						,	0	0
DIRECTOR (338) KELLY DAMRON	1.00	Х						0.	0.	0
(336) KELLY DAMKON DIRECTOR	1.00	х						0.	0.	0
(339) KENNETH CHUCKWUBA	1.00	Λ						0.	0.	0
DIRECTOR	1.00	Х						0.	0.	0
(340) KEVIN KRIZAN	1.00	25						0.	.	<u> </u>
DIRECTOR	1,00	х						0.	0.	0
(341) KIM ADAMS	1.00	T								
DIRECTOR		х						0.	0.	0
(342) KIMBERLY GUSTIN	1.00									
DIRECTOR		Х						0.	0.	0
(343) KRIS EVANS	2.00									
DIRECTOR		Х						0.	0.	0
(344) KRISTA ANDERSON	1.00									
DIRECTOR		Х						0.	0.	0
(345) KRISTA SCHENCK	2.00									
DIRECTOR		Х						0.	0.	0
(346) KRISTEN SANTERO	1.00	1								
DIRECTOR	1	Х	1	ı	1	i i	1	0.	0.	0

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(347) KRISTINA CAREY	1.00									
DIRECTOR		Х						0.	0.	0
(348) KRISTY DILLINGHAM	1.00									
DIRECTOR		Х						0.	0.	0
(349) KRYSTI CONLIN	1.00									
DIRECTOR		Х						0.	0.	0
(350) KURT KLUCK	1.00									
DIRECTOR		Х						0.	0.	0
(351) KYLE BRITTO	1.00									
DIRECTOR		Х						0.	0.	0
(352) KYLE STANGER	1.00									
DIRECTOR		Х						0.	0.	0
(353) LANETTE FARGASON	2.00									
DIRECTOR		Х						0.	0.	0
(354) LARRY D'ANZA	1.00									
DIRECTOR		Х						0.	0.	0
(355) LAURA LAUINGER	1.00									
DIRECTOR		Х						0.	0.	0
(356) LAURA WHEELER	1.00	1								
DIRECTOR		Х						0.	0.	0
(357) LAUREN WORLEY	1.00									
DIRECTOR		Х						0.	0.	0
(358) LAURIE SALANDER	1.00									
DIRECTOR		Х						0.	0.	0
(359) LEIGH ANN OJEDA	5.00									
DIRECTOR		Х						0.	0.	0
(360) LETTIA ROMAS	2.00	1								
DIRECTOR		Х						0.	0.	0
(361) LETTY BROWN	1.00									
DIRECTOR		Х						0.	0.	0
(362) LEVI DAWES	1.00	1								
DIRECTOR		Х						0.	0.	0
(363) LIAM MARONEY	5.00	1						_	_	_
DIRECTOR		Х						0.	0.	0
(364) LIAM MCPHAIL	1.00	1						_	_	_
DIRECTOR		Х						0.	0.	0
(365) LILLY P'POOL	1.00	1_						_	_	_
DIRECTOR		Х						0.	0.	0
(366) LILY ABEYTA	1.00	1								
DIRECTOR		Х	i l	ı	i I	ı	1	0.	0.	0

	ROUP RETUR	RN							23-707	9474
Part VII Section A. Officers, Directors,	, Trustees, Key Eı	mplo	yee	s, ar	nd H	ighe	st (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
	hours	(c	heck	all t	hat	appl	y)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(367) LINDSAY DELUCCA	15.00									_
DIRECTOR		Х						0.	0.	0
(368) LINDSAY EDY	2.00	↓								
DIRECTOR		Х						0.	0.	0
(369) LISA CHESTNUTT	1.00	↓								
DIRECTOR	1 00	Х						0.	0.	0 .
(370) LOGAN JACKSON	1.00	↓								
DIRECTOR	1 00	Х						0.	0.	0
(371) LYNN BENALI	1.00	.,						0	0	•
DIRECTOR (372) MADISON MCDONALD	1.00	X						0.	0.	0
(372) MADISON MCDONALD DIRECTOR	1.00	X						0.	0.	0
(373) MALLORY CLEVELAND	2.00	^						0.	0.	U
DIRECTOR	2.00	X						0.	0.	0
(374) MANUEL FLORES	5.00	^					\dashv	0.	0.	0
DIRECTOR	3.00	x						0.	0.	0 .
(375) MARCI PORTER	1.00								0.	
DIRECTOR		х						0.	0.	0
(376) MARK STEEDLY	1.00							-	-	-
DIRECTOR		Х						0.	0.	0
(377) MARRY SCHNEIDER	1.00									
DIRECTOR		Х						0.	0.	0
(378) MARY PERES	25.00									
DIRECTOR		Х						0.	0.	0
(379) MARYELLEN GATES	1.00									
DIRECTOR		Х						0.	0.	0
(380) MASON FLYNT	1.00									
DIRECTOR		Х						0.	0.	0
(381) MATT MAGNUSON	2.00								_	_
DIRECTOR		Х						0.	0.	0
(382) MAUREEN RANKIN	1.00	4								
DIRECTOR		Х						0.	0.	0
(383) MEGAN FISHER	2.00	l							•	
DIRECTOR	1 00	Х					-	0.	0.	0
(384) MEGAN METEUSZCZYK	1.00	٠,						_	•	•
DIRECTOR	1 00	X			-		-	0.	0.	0
(385) MEGHAN BEAULIEU	1.00	x						_	0.	0
DIRECTOR	1 00	A					-	0.	U •	0
(386) MELINDA HIUNTLEY	1.00	X						0.	0.	0
DIRECTOR	1	Λ	ı				- 1	U • I	U •	0

Form 990

INC. GROUP RETURN Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and title Position Reportable Reportable Estimated Average (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week Highest compensated employee (list any organization (W-2/1099-MISC) from the Individual trustee or director (W-2/1099-MISC) hours for organization Institutional trustee related and related Key employee organizations organizations below Officer line) (387) MELISSA SCOTT 1.00 DIRECTOR X 0. 0. 0. (388) MELVIN BARROW 1.00 0. 0. DIRECTOR Х 0. (389) MICHAEL JONES 2.00 Х 0 0. 0. DIRECTOR (390) MICHAEL LIROSI 1.00 0. 0. 0. DIRECTOR (391) MICHAEL PATTI 2.00 X 0. 0. 0. DIRECTOR (392) MICHAEL SIAKPERE 1.00 DIRECTOR X 0 . 0. 0. (393) MICHAEL THOMAS 1.00 0 . 0. 0. DIRECTOR (394) MICHAEL VASICEK 1.00 DIRECTOR Х 0. 0. 0. (395) MICHELE NELSON 2.00 Х DIRECTOR 0. 0. 0. (396) MICHELLE JACKSON 1.00 DIRECTOR Х 0. 0. 0. (397) MICHELLE LEWIS 1.00 DIRECTOR X 0. 0. 0. (398) MICKI VOLK 2.00 0. 0. 0. DIRECTOR Х (399) MIKE GUMP 1.00 0. Х DIRECTOR 0. 0. 1.00 (400) MIKE KALUZA DIRECTOR Х 0 0. 0. (401) MIKE MILLER 1.00 DIRECTOR 0. 0. 0. (402) MINDY ROSE 1.00 X 0. 0. 0. DIRECTOR (403) MITCHELL BERESA 25.00 0 . 0. 0. DIRECTOR (404) MOLLY ANDERSON 1.00 0 . 0. 0. DIRECTOR (405) NADINE FREEDLINE 2.00 DIRECTOR Х 0. 0. 0. (406) NAKIA JONES 1.00 Х 0. DIRECTOR 0. 0. Total to Part VII, Section A, line 1c

Form 990

INC. GROUP RETURN Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and title Position Reportable Reportable Estimated Average (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week Highest compensated employee (list any organization (W-2/1099-MISC) from the Individual trustee or director (W-2/1099-MISC) hours for organization Institutional trustee related and related Key employee organizations organizations below Officer line) (407) NANCY MUNOZ 1.00 DIRECTOR X 0. 0. 0. (408) NAT ELLIS 1.00 0. 0. DIRECTOR Х 0. (409) NATALIE CLARK 4.00 DIRECTOR Х 0 0. 0. (410) NATASHA WILLIAMS 3.00 0. 0. 0. DIRECTOR (411) NATE MARSHALL 1.00 X 0. 0. 0. DIRECTOR (412) NATHAN SIMPSON 1.00 DIRECTOR X 0 . 0. 0. (413) NEIL SCHLAGEL 1.00 0 . 0. 0. DIRECTOR (414) NELA HAWTHORNE 2.00 DIRECTOR Х 0. 0. 0. (415) NICHOLAS STAVITSKI 1.00 Х DIRECTOR 0. 0. 0. (416) NICOLE HALPIN 1.00 DIRECTOR Х 0. 0. 0. (417) NICOLE SANTERO 1.00 0. DIRECTOR X 0. 0. (418) PAMELA MANDEL 2.00 0. 0. 0. DIRECTOR Х (419) PARKER SELLERS 1.00 0. Х DIRECTOR 0. 0. (420) PAUL KIMBLER 1.00 Х 0 0. 0. DIRECTOR (421) PEGGY ARNOLD 2.00 0. 0. DIRECTOR 0. (422) PHILLIP VANDENBERG 1.00 X 0. 0. 0. DIRECTOR (423) RACHAEL ROUTT 1.00 0 . 0. 0. DIRECTOR (424) RACHEL PILOTTE 1.00 0 . 0. 0. DIRECTOR (425) RAE BROUSSARD 1.00 DIRECTOR Х 0. 0. 0. (426) RANDY WILSON 1.00 Х 0. DIRECTOR 0. 0. Total to Part VII, Section A, line 1c

(B)	nplo	yee			lighe	est (Compensated Employe	es (continued)	
1			10						
1			Ų)			(D)	(E)	(F)
Average			Posi	tion			Reportable	Reportable	Estimated
hours	(cl	neck	all t	hat	app	y)	compensation	compensation	amount of
per					eo		from	from related	other
	tor				ploye			•	compensation from the
hours for	rdirec				ed em			(** 2, 1000 mico)	organization
related	tee oi	ustee			ensat		,		and related
organizations	altrus	onal tr		loyee	сошр				organizations
1	lividu	stitutic	licer	y emp	jhest	rmer			
	≟	ii.	Đ	- S	至	9			
1.00	.,						0	0	0
1 2 00	X						0.	0.	0.
2.00	37						0	0	0
2 00	X		-				0.	0.	0.
2.00	~						0	0	0
1 00	Λ						0.	0.	0.
1.00	v						0	0	0.
1 00	Λ		-				0.	0.	0.
1.00	v						0	0	0.
1 00	Λ		\dashv				0.	0.	0.
1.00	v						0	0	0.
2.00	22						0.	0.	<u> </u>
2.00	x						0.1	0.	0.
1.00							•	•	•
	х						0.	0.	0.
1.00							•	• • • • • • • • • • • • • • • • • • • •	
	х						0.	0.	0.
2.00							-	-	
	Х						0.	0.	0.
1.00									
	Х						0.	0.	0.
2.00									
	Х						0.	0.	0.
2.00									
	Х						0.	0.	0.
1.00									
	Х						0.	0.	0.
1.00							_		
	Х						0.	0.	0.
1.00							_	_	
	X						0.	0.	0.
1.00							_	_	_
0.00	X						0.	0.	0.
2.00							_	_	•
1 00	X		\vdash				0.	0.	0.
1.00	٦,						_	_	^
1 00	X		\vdash				U •	0.	0.
1.00	~						_	^	0
1	Λ						0.	U •	0.
	week (list any hours for related organizations below line) 1.00 2.00 1.00 1.00 1.00 1.00 1.00 2.00 1.00 2.00 1.00 2.00	Week (list any hours for related organizations below line)	Week (list any hours for related organizations below line)	Neek (list any hours for related organizations below line)	Week (list any hours for related organizations below line)	Neek (list any hours for related organizations below line)	Week (list any hours for related organizations below line)	Neek (st any)	Neek (list any hours for related organizations below line)

	ROUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors	s, Trustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	hat	appl	ly)	compensation	compensation	amount of
	per week (list any hours for related organizations	Individual trustee or director	Institutional trustee		ployee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
	below line)	Individu	Instituti	Officer	Key employee	Highest	Former			
(447) SCOTT LARSEN DIRECTOR	1.00	X						0.	0.	0.
(448) SEAN ELSER	1.00									
DIRECTOR		Х						0.	0.	0.
(449) SEBASTIAN ALZUA	2.00									
DIRECTOR		х						0.	0.	0.
(450) SHARON ACUFF	1.00								•	
DIRECTOR		Х						0.	0.	0.
(451) SHARON ASHLOCK	1.00							-	-	-
DIRECTOR		Х						0.	0.	0.
(452) SHARON KOJO	1.00									
DIRECTOR		Х						0.	0.	0.
(453) SHAYE STEPHENS	3.00									
DIRECTOR		Х						0.	0.	0.
(454) SHELBY LERCH	1.00									
DIRECTOR		Х						0.	0.	0.
(455) SHELLEY PEWITT	2.00									
DIRECTOR		Х						0.	0.	0.
(456) SHERRY SILER	1.00									
DIRECTOR		Х						0.	0.	0.
(457) SHERRY STONE	3.00									
DIRECTOR		Х						0.	0.	0.
(458) SHIRLEY NESBITT	1.00									
DIRECTOR		Х						0.	0.	0.
(459) SIERRA LARKIN	1.00									
DIRECTOR		Х						0.	0.	0.
(460) SLOANE FOSTER	1.00							_	_	_
DIRECTOR		Х						0.	0.	0.
(461) SONJA WEILER	1.00							_		
DIRECTOR		Х						0.	0.	0.
(462) SOPHIA FREEMAN	2.00									_
DIRECTOR	1 22	Х						0.	0.	0.
(463) STACY WASHINGTON	1.00								_	_
DIRECTOR		Х						0.	0.	0.
(464) SUE UTZ	2.00	٦,						_	_	
DIRECTOR	F 00	Х						0.	0.	0.
(465) SUSAN EVANS	5.00	37							_	
DIRECTOR	1 00	Х	\vdash					0.	0.	0.
(466) SUSAN EVERHART	1.00	٦,						_	_	_
DIRECTOR		X						0.	0.	0.
Total to Part VII Section A line 1s										
Total to Part VII, Section A, line 1c								l		l

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	app	y)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(467) SUSAN SIMONSON	1.00							•	•	•
DIRECTOR		Х						0.	0.	0
(468) SUZANNE GUT	1.00									
DIRECTOR		Х						0.	0.	0
(469) TABITHA HUDSON	2.00	ļ								
DIRECTOR	1	Х						0.	0.	0
(470) TABITHA STALLWORTH	1.00	ļ								
DIRECTOR		Х						0.	0.	0
(471) TALITHA OLIVERI	1.00									
DIRECTOR		Х						0.	0.	0
(472) TANYA BLEHM	5.00							_	•	
DIRECTOR	2 00	Х						0.	0.	0
(473) TAYLOR PETERSON	2.00	.,						_	0	•
DIRECTOR	2 00	Х						0.	0.	0
(474) TENA MARTINN	2.00	3,7						_	0	•
DIRECTOR (475) TERENCE REESE	5.00	Х						0.	0.	0
DIRECTOR	3.00	Х						0.	0.	0
(476) TERESA BROOKS	1.00	Λ						0.	0.	0
DIRECTOR	1.00	х						0.	0.	0
(477) THOMAS GAUTHIER	1.00							•	•	
DIRECTOR	1100	х						0.	0.	0
(478) THOMAS MONSON	1.00	T-							0.1	<u> </u>
DIRECTOR		х						0.	0.	0
(479) TIAUNA YOUNG	1.00								<u> </u>	
DIRECTOR		Х						0.	0.	0
(480) TIM PAROCHOJUK	1.00									
DIRECTOR		Х						0.	0.	0
(481) TINA MILLER	10.00									
DIRECTOR		Х						0.	0.	0
(482) TOM GRIFFIN	1.00									
DIRECTOR		Х						0.	0.	0
(483) TOM SOUSA	1.00									
DIRECTOR		Х						0.	0.	0
(484) TOM WOODRUFF	1.00	1								
DIRECTOR		Х						0.	0.	0
(485) TONY LINKOWSKI	2.00									
DIRECTOR		Х						0.	0.	0
(486) TRACI BUCKNER	1.00									
DIRECTOR	I	X	ı	1		l		0.	0.	0

	OUP RETUR	N							23-707	9474
Part VII Section A. Officers, Directors,	Trustees, Key Er	nplo	yees	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average	Position						Reportable	Reportable	Estimated
	hours	(check all that apply)					y)	compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(487) TRACY LAIRD	1.00	_	=	-	~		ш			
DIRECTOR	1.00	Х						0.	0.	0
(488) TRAVIS CRAWFORD	1.00									<u> </u>
DIRECTOR		х						0.	0.	0
(489) TRAVIS KENTON	1.00		П					•	•	
DIRECTOR		х						0.	0.	0
(490) TYLER THOMPSON	4.00									
DIRECTOR		Х						0.	0.	0
(491) VINCENT LOPICCOLO	1.00									
DIRECTOR		Х						0.	0.	0
(492) WHITNEY MILLER	2.00									
DIRECTOR		Х						0.	0.	0
(493) WYATT ANDERSON	2.00									
DIRECTOR		Х						0.	0.	0
(494) ZANE ALLEE	5.00									
DIRECTOR		Х						0.	0.	0
(495) MICHAEL STONEMAN	1.00									
DIRECTOR	1 00	X						0.	0.	0
(496) ALISHIA JONAS	1.00	.,								0
DIRECTOR	1 00	Х						0.	0.	0
(497) OWEN HAMILTON	1.00	Х						0.	0.	0
DIRECTOR (498) ANNIKA HUFF	1.00	Λ						0.	0.	U
DIRECTOR	1.00	Х						0.	0.	0
(499) ADAM FEAZELL	15.00	Λ	Н					0.	0.	0
STATE ADVISOR	13.00			х				0.	0.	0
(500) ALEXANDER LOUDEN	1.00		Н					•	•	
STATE ADVISOR		-		x				0.	0.	0
(501) ASHLEY MARTINEZ	1.00									
STATE ADVISOR				х				0.	0.	0
(502) BECKY MCCORMICK	1.00									
STATE ADVISOR		1		х				0.	0.	0
(503) BRENNA BARTLETT	10.00		П							
STATE ADVISOR		L		Х				0.	0.	0
(504) CATHERINE RICE	25.00									
STATE ADVISOR			Ш	Х				0.	0.	0
(505) CHRISTINA ISONG	5.00									
STATE ADVISOR			Ш	Х				0.	0.	0
(506) CHRISTINA SHIOI	11.00							_		_
STATE ADVISOR	1	I	ı I	X		1		0.	0.	0

	GROUP RETUR	N							23-707	9474
Part VII Section A. Officers, Director	rs, Trustees, Key En	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C)			(D)	(E)	(F)
Name and title	Average	Position (check all that apply)						Reportable	Reportable	Estimated
	hours	(cl	neck	all t	hat	appl	ly)	compensation	compensation	amount of
	per week					9		from the	from related organizations	other compensation
	(list any	ctor				nploye		organization	(W-2/1099-MISC)	from the
	hours for	rdire				ted en		(W-2/1099-MISC)	,	organization
	related	stee c	ruste		au	ben sa				and related
	organizations	al tru	ional t		ploye	tcom				organizations
	below line)	ndividual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(507) DEBORAH CLINE	1.00	_	_							
STATE ADVISOR	1.00			х				0.	0.	0.
(508) DIANA HEGMANN	1.00									
STATE ADVISOR				х				0.	0.	0.
(509) DONNA DAIL	40.00									
STATE ADVISOR				Х				0.	0.	0.
(510) DONNA MCFADDEN	1.00									
STATE ADVISOR				Х				0.	0.	0.
(511) DR. JEFFREY VICTOR	40.00									
STATE ADVISOR				Х				0.	0.	0.
(512) GORDON NICHOLSON	1.00									
STATE ADVISOR	1 00			Х				0.	0.	0.
(513) JACKLYN SCHILLER	1.00								•	•
STATE ADVISOR	25 00			Х				0.	0.	0.
(514) JENNIFER SHOUSE-KLASSEN	25.00			37					0	0
STATE ADVISOR (515) JILL HESS	20.00			Х				0.	0.	0.
STATE ADVISOR	20.00			х				0.	0.	0.
(516) JULIE CROCKET	40.00			21				•	•	•
STATE ADVISOR	1000			х				0.	0.	0.
(517) JULIE ELLIS	20.00									
STATE ADVISOR				х				0.	0.	0.
(518) KYLE BARBER	1.00									
STATE ADVISOR				Х				0.	0.	0.
(519) MARY-LOU TUPPER	5.00									
STATE ADVISOR				Х				0.	0.	0.
(520) MARY JANSSEN	20.00								_	_
STATE ADVISOR				Х				0.	0.	0.
(521) MIKE OECHSNER	20.00									
STATE ADVISOR	F 00			Х				0.	0.	0.
(522) NICOLE WILLIS	5.00			ι,					•	_
STATE ADVISOR	40.00		\vdash	Х				0.	0.	0.
(523) PAMELA LEE	40.00			х				0.	0	^
STATE ADVISOR (524) PAXTON CAVIN	15.00		\vdash	Δ				"	0.	0.
STATE ADVISOR	13.00			х				0.	0.	0.
(525) TAMMY STAINS	40.00		\vdash	23				· ·	U •_	•
STATE ADVISOR	30.00			х				0.	0.	0.
(526) JEFF KEITH	2.00							•	· ·	•
ACCOUNTANT				х				0.	0.	0.
_	ı									3.
Total to Part VII, Section A, line 1c										

Form 990 INC. G	ROUP RET	URN							23-707	9474
	, Trustees, Key	Emp	loyee	s, a	nd F	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours		chec	Pos	C) sition that		ly)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	per week (list any hours fo related organizatio below line)	ons structes or dis	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(527) VALERIE MCBANE ACCOUNTANT	4.0	0		x				0.	0.	0
(528) VIRGINIA DICKERSON	3.0	0	+	^				0.	0.	0
ACCOUNTANT			+	х				0.	0.	0
			+							
			+							
			+							
			+							
			+							
			_							
				<u> </u>	<u> </u>					
otal to Part VII, Section A, line 1c								7,393.		

Page 9

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenue excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1a **1 a** Federated campaigns 1b **b** Membership dues 43,064. c Fundraising events 1c d Related organizations 1d 994,601 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 588,197 1f g Noncash contributions included in lines 1a-1f 1,625,862 h Total. Add lines 1a-1f **Business Code** 2 a CONFERENCE 900099 19,110,464. 19110464 Program Service Revenue 1,427,419 1,427,419 MEMBERSHIP DUES 900099 OTHER PROGRAM SERVICES 900099 661,032. 661,032. d f All other program service revenue 21,198,915. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 6,853 6,853 other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... 6c c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 11,126. assets other than inventory 7a **b** Less: cost or other basis and sales expenses Other Revenue 7с c Gain or (loss) 11,126. 11,126. 11,126. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ 43,064. of contributions reported on line 1c). See Part IV, line 18 7,217. 5,238, **b** Less: direct expenses 1,979 1,979. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9a 9b **b** Less: direct expenses c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a MISCELLANEOUS 900099 237,592 237,592. d All other revenue 237,592 e Total. Add lines 11a-11d 257,550. 23,082,327. 21198915 Total revenue. See instructions 12

132009 12-09-21

Form **990** (2021)

Part IX Statement of Functional Expenses

	Check if Schedule O contains a respon	se or note to any line in (A)		(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	125,400.	125,400.		
2	Grants and other assistance to domestic	229,674.	229,674.		
2	individuals. See Part IV, line 22	225,074.	225,074.		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	658,365.	276,629.	368,236.	13,500
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
-		255,556.	176,297.	70,899.	8,360
7	Other salaries and wages	233,330•	110,4310	10,033.	0,500
8	Pension plan accruals and contributions (include	5,211.	4 129	521.	26
^	section 401(k) and 403(b) employer contributions)	31,658.	4,429. 27,974.	2,456.	261 1,228
9	Other employee benefits	43,705.	26,455.	16,066.	1,184
0	Payroll taxes	43,703.	20,433.	10,000.	1,104
1	Fees for services (nonemployees):	495,958.	249,412.	241,360.	5,18
a	Management	88.	33.	55.	3,10
b	Legal	151,226.	19,863.	129,948.	1,41
	Accounting	131,220.	19,003.	149,940.	1,41
	Lobbying				
_	Professional fundraising services. See Part IV, line 17	3,460.		3,460.	
f	Investment management fees	3,400.		3,400.	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)	101,076.	47,572.	52,417.	1,08
2	Advertising and promotion	45,948.	30,676.	15,272.	
3	Office expenses	265,907.	209,555.	56,352.	
4	Information technology	96,995.	55,995.	41,000.	
- 5	Royalties	1,100.	33,3331	1,100.	
6	Occupancy	122,327.	85,715.	36,612.	
7	Travel	145,088.	87,306.	57,782.	
8	Payments of travel or entertainment expenses	210,000	37,73331	3.7.021	
U	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings	20,186,008.	18,926,564.	1,259,444.	
9	Interest	121,384.	15,355.	106,029.	
1	Payments to affiliates	43,762.	43,762.		
2	Depreciation, depletion, and amortization	20,702	20,702		
3	Insurance	231,857.	173,163.	58,694.	
4	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),			23,322	
_	amount, list line 24e expenses on Schedule 0.) MISCELLANEOUS	155,479.	126,955.	28,524.	
a h		133,413 ·	140,333.	20,324.	
b					
c d					
	All other expenses				
е 5	Total functional expenses. Add lines 1 through 24e	23,517,232.	20,938,784.	2,546,227.	32,22
<u>-</u>	Joint costs. Complete this line only if the organization	, , , , , , , , , ,	, ,	, .,	· , – -
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2021)

Part X | Balance Sheet

Par	tΧ	Balance Sheet				
		Check if Schedule O contains a response or r	ote to any line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		11,136,677.	1	10,807,054
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current	or former officer, director,			
		trustee, key employee, creator or founder, sul	ostantial contributor, or 35%			
		controlled entity or family member of any of the	nese persons		5	
	6	Loans and other receivables from other disqu	alified persons (as defined			
		under section 4958(f)(1)), and persons describ	ed in section 4958(c)(3)(B)		6	
g	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
₹	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D	10a			
	b	Less: accumulated depreciation	-	1 11 - 11	10c	
	11	Investments - publicly traded securities		1,415,203.	11	1,103,316
	12	Investments - other securities. See Part IV, lin			12	
	13	Investments - program-related. See Part IV, lin	e 11		13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		10 551 000	15	44 040 050
_	16	Total assets. Add lines 1 through 15 (must e		12,551,880.	16	11,910,370
	17	Accounts payable and accrued expenses			17	
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complet			21	
es	22	Loans and other payables to any current or fo				
Liabilities		trustee, key employee, creator or founder, sul				
<u>a</u>		controlled entity or family member of any of the			22	
_	23	Secured mortgages and notes payable to unr			23	
	24	Unsecured notes and loans payable to unrela			24	
	25	Other liabilities (including federal income tax,	•			
		parties, and other liabilities not included on lin	, ,		٥-	
	00			0.	25	0
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, c		0.	26	0
န္တ		and complete lines 27, 28, 32, and 33.	neck nere			
2	27	Net assets without donor restrictions		12,551,880.	27	11,910,370
32	28	Net assets with donor restrictions		12/331/0001	28	11/310/3/0
틸	20	Organizations that do not follow FASB ASC			20	
ᆵ		and complete lines 29 through 33.	500, check here			
ō	29	Capital stock or trust principal, or current fund	ds.		29	
ets	30	Paid-in or capital surplus, or land, building, or			30	
Ass	31	Retained earnings, endowment, accumulated			31	
Net Assets or Fund Balances	32	Total net assets or fund balances		12,551,880.	32	11,910,370
z	33	Total liabilities and net assets/fund balances		12,551,880.	33	11,910,370

Form **990** (2021)

Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	23,08		
2	Total expenses (must equal Part IX, column (A), line 25)	2	23,51	7,2	<u>32.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	-43	4,9	05.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	12,55	1,8	80.
5	Net unrealized gains (losses) on investments	5	-17	2,1	20.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	-65	0,0	24.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	61	5,5	39.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	11,91	0,3	<u>70.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990: X Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c		
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

132012 12-09-21

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, **Employer identification number** Name of the organization INC. GROUP RETURN 23-7079474 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	(=, == : :	()	(5, = 5 · 5	\	(-,	(-)
	Gross income from interest,						
_	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12		etc. (see instruction	nns)			12	_
	First 5 years. If the Form 990 is for the	•	,				
	organization, check this box and stop	-			•		
Sec	ction C. Computation of Publi		_				,
14	Public support percentage for 2021 (I	ine 6, column (f), d	ivided by line 11,	column (f))		14	%
15	Public support percentage from 2020	Schedule A, Part	II, line 14			15	%
	33 1/3% support test - 2021. If the					ore, check this bo	x and
	stop here. The organization qualifies						. —
b	33 1/3% support test - 2020. If the	organization did no	t check a box on	line 13 or 16a, and	l line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	lifies as a publicly s	supported organiza	ation			>
17a	10% -facts-and-circumstances test	- 2021. If the org	anization did not				
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop he	ere. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	st. The organizatio	n qualifies as a pu	iblicly supported o	organization		▶□
b	10% -facts-and-circumstances test	-	-	*			
	more, and if the organization meets the	•				•	
	organization meets the facts-and-circle				-		>
18	Private foundation. If the organization		-		• • •		s >
							(Form 990) 2021

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	clow, picase comp	note i art ii.j				
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not					, ,	,,
	include any "unusual grants.")	1307454.	1508275.	1298823.	1267750.	1625862.	7008164.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	24498630.	27086628.	16604139.	5353383.	21198915.	94741695.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	25806084.	28594903.	17902962.	6621133.	22824777.	101749859
	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
c	Add lines 7a and 7b						0.
	Public support. (Subtract line 7c from line 6.)						101749859
		T					
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018 28594903.	(c) 2019	(d) 2020	(e) 2021 22824777.	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources		152,871.		488,120.		857,964.
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b	130,221.	152,871.	79,899.	488,120.	6,853.	857,964.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	218,533. 26154838.		127,589. 18110450.		237,592.	741,256. 103349079
	First 5 years. If the Form 990 is for the		•				
••	check this box and stop here	•				. , . ,	. —
Sec	ction C. Computation of Publ						
15	Public support percentage for 2021 (line 8, column (f), d	livided by line 13, o	column (f))		15	98.45 %
	Public support percentage from 2020	, ,,,	,			16	98.51 %
Sec	tion D. Computation of Inves	stment Income	Percentage				
17	Investment income percentage for 20	021 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	.83 %
	Investment income percentage from					18	.98 %
19a	33 1/3% support tests - 2021. If the	organization did r	not check the box of	on line 14, and line	15 is more than 3	3 1/3%, and line 17	
b	more than 33 1/3%, check this box a 33 1/3% support tests - 2020. If the			•	•		
	line 18 is not more than 33 1/3%, che	eck this box and st	t op here. The orga	nization qualifies a	s a publicly suppo	rted organization	
20	Private foundation. If the organization	on did not check a	hox on line 14 19:	or 19h check th	is hox and see ins	tructions	

132023 01-04-22

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
3a		
- Gu		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
0		
8		
9a		
9b		
30		
9с		
10a		
Ioa		
10b		
ule A (Fori	m 990)	2021

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Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office	rs,		
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support	ad l		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		Ц
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
<u>C</u>	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		Ц
Sec				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity	see instruction	′ I	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? <i>If</i> "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
10000	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	. 000	2004
132025	5 01-04-22 Sc	hedule A (Forn	ı 33U)	ZUZ I

Part V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1 Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	ov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
All other Type III non-functionally integrated supporting organizations mu		•	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors			
(explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-function	nally integrated	Type III supporting orga	nization (see

Schedule A (Form 990) 2021

instructions).

	rt V Type III Non-Functionally Integrated 509(nizations (continu	ued)	3-707 94 74 Page 7
	ion D - Distributions	(/(-/	COntine	Jeu)	Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sec	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution	ns	(iii) Distributable
	ION E - Distribution Anocations (See Instructions)	Excess Distributions	Pre-2021		Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
<u>c</u>	From 2018				
d	From 2019				
e	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2021 distributable amount				
<u>i</u>	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
<u>a</u>	Excess from 2017				
<u>b</u>	Excess from 2018				
<u>c</u>	Excess from 2019				
d	Excess from 2020				
е	Excess from 2021				

Schedule A (Form 990) 2021

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN 23-7079474 Page 8 Schedule A (Form 990) 2021 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART III, LINE 12, EXPLANATION FOR OTHER INCOME: **MISCELLANEOUS** 2017 AMOUNT: \$ 218,533. 2018 AMOUNT: \$ 106,530. 127,589. 2019 AMOUNT: \$ 2020 AMOUNT: \$ 51,012. 2021 AMOUNT: \$ 237,592.

Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN

Employer identification number

23-7079474

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 225,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>128,607.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4_		\$ 87,885.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$65,217.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$60,000.	Person X Payroll

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		59,992.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$\$30,590.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$ 28,335.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$17,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 16	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	Training according to the Early 1 T	\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18			Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional additional contributors.	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$12,215.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$10,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 21	Name, address, and ZIP + 4	\$\$10,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 22	Name, address, and ZIP + 4	* 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 23	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Page 2

Name of organization
DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,
INC. GROUP RETURN

Schedule B (Form 990) (2021)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$7,385.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$5,000.	Person X Payroll

Employer identification number

Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	(b) Description of noncash property given (b) Description of noncash property given	Description of noncash property given (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) FMV (or estimate) (See instructions.) (e) FMV (or estimate) (See instructions.) (f) FMV (or estimate) (See instructions.) (g) FMV (or estimate) (See instructions.) (h) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) FMV (or estimate) (See instructions.) (e) FMV (or estimate) (See instructions.) (f) FMV (or estimate) (See instructions.)

Page 4 Schedule B (Form 990) (2021) Name of organization **Employer identification number** DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN 23-7079474 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift

123454 11-11-21

Schedule B (Form 990) (2021)

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

FORM 990 LINE H(B) ORGANIZATIONS	- LIST OF AFFILIATED INCLUDED IN GROUP RETURN	STATEMENT 1
NAME OF ORGANIZATION	ORGANIZATION'S ADDRESS	EMPLOYER ID
AK DECA	2195 MAVENCAMP CIR - NORTH POLE, AK 99705-6597	23-7066212
AL DECA	50 N RIPLEY ST, SUITE 3311 - MONTGOMERY, AL 36130	63-6155284
AR DECA	3 CAPITOL MALL - LITTLE ROCK, AR 77201-1013	71-6059985
AZ DECA-COLLEGIATE DECA	PO BOX 1440 - OWASSO, OK 74055	86-6052333
CA DECA	PO BOX 1440 - OWASSO, OK 74055-1440	91-1918358
CO DECA	9101 E LOWRY BLVD - DENVER, CO 80230	84-6044839
CT DECA	72 GOODSPEED AVE - MERIDEN, CT 06451	51-0164028
FLORIDA COLLEGIATE DECA ASSOCIATION AND FOUNDATION, INC.	1169 STONEHAM DR, LAKE COUNTY - GROVELAND, FL 34736	81-3977195
FL DECA	PO BOX 770969 - WINTER GARDEN, FL 34777	59-6173273
GA DECA	PO BOX 189 - OXFORD, GA 30054-0189	58-6053488
HI DECA	475 22ND AVE RM 217 - HONOLULU, HI 96816-4400	99-6011098
IA DECA	308 W 3RD ST - SUMNER, IA 50674	42-6093339
D DECA - COLLEGIATE DECA	650 W STATE ST, STE 324 -	51-0164044
IL DECA	BOISE, ID 83702-5936 1131 MONTICELLO DR - AURORA, IL 60506-5741	37-6058635

55 STATEMENT(S) 1 2021.05000 DISTRIBUTIVE EDUCATION CL DECA___1

DISTRIBUTIVE EDUCATION CHODS OF	AMERICA,	23-101941
IN DECA	12631 WEST RD - ZIONSVILLE, IN	35-6065007
KANSAS DECA INC.	900 SW JACKSON ST - TOPEKA, KS	81-4336891
KY DECA	300 SOWER BLVD. 5TH FLOOR -	61-6033495
LA DECA	26236 WAX RD DENHAM	72-6025338
MA DECA	12631 WEST RD - ZIONSVILLE, IN 46077-9212 900 SW JACKSON ST - TOPEKA, KS 67601 300 SOWER BLVD. 5TH FLOOR - FRANKFORT, KY 40601 26236 WAX RD DENHAM SPRINGS, LA 70726 BUNKER HILL COMMUNITY COLLEGE, 250 RUTHERFORD AVE., BOX 101 - BOSTON, MA 02 200 WEST BALTIMORE STREET, 3RD FLOOR - BALTIMORE, MD 21201 PO BOX 397 - CONCORD, NH 03302 3831 S GLEANER RD - SAGINAW, MI 48609-9111 PO BOX 980432 - YPSILANTI, MI 48198-0432 9875 221ST AVE NW - ELK RIVER, MN 55330 21576 NE PICKEREL LAKE RD - DETROIT LAKES, MN 56501-7524 205 JEFFERSON STREET - JEFFERSON CITY, MO 65101 205 JEFFERSON STREET - JEFFERSON CITY, MO 65101 359 N WEST ST - JACKSON, MS 39201-1502 502 S 19TH AVE STE 108B - BOZEMAN, MT 59718-6827 PO BOX 27 - PITTSBORO, NC 27312-0027 600 E BOULEVARD AVE DEPT 270 -	04-6139055
MD DECA	200 WEST BALTIMORE STREET, 3RD	52-6066963
ME DECA	PO BOX 397 - CONCORD, NH	23-7066211
MI COLLEGIATE DECA	3831 S GLEANER RD - SAGINAW,	90-0518859
MI DECA	PO BOX 980432 - YPSILANTI, MI 48198-0432	38-6119972
MN COLLEGIATE DECA	9875 221ST AVE NW - ELK RIVER, MN 55330	41-6039597
MN DECA	21576 NE PICKEREL LAKE RD - DETROIT LAKES. MN 56501-7524	90-0518858
FOUNDATION FOR MO DECA	205 JEFFERSON STREET - JEFFERSON CITY, MO 65101	26-2739430
MO DECA-COLLEGIATE DECA	205 JEFFERSON STREET - JEFFERSON CITY, MO 65101	43-6064528
MS DECA-COLLEGIATE DECA	359 N WEST ST - JACKSON, MS 39201-1502	64-6028211
MT DECA	502 S 19TH AVE STE 108B - BOZEMAN, MT 59718-6827	81-6017160
NC DECA	PO BOX 27 - PITTSBORO, NC 27312-0027	56-6073305
ND DECA-COLLEGIATE DECA	27312-0027 600 E BOULEVARD AVE DEPT 270 - BISMARCK, ND 58505-0602	45-6015497
NE DECA	BISMARCK, ND 58505-0602 PO BOX 95072 - LINCOLN, NE 68510	47-0794142
NH DECA	1 QUINCY LANE - MERRIMACK, NH 03054	23-7174475
NJ DECA	C/O KEAN UNIVERSITY, 1000 MORRIS AVE - UNION, NJ 07083-7133	22-6066043
NM DECA	1500 S AVE K ENMU STATION 61 - PORTALES, NM 88130	51-0164058
NV DECA	PO BOX 1440 - OWASSO, OK 74055	88-6006805
NY DECA	285 HILL RD - GOSHEN, NY 10924	14-6035822
OH DECA	25 S FRONT ST MSC 604 - COLUMBUS, OH 43215-4176	31-6035469
OK DECA	1500 W 7TH AVE - STILLWATER, OK 74074-4398	73-6108722
OR DECA	PO BOX 1440 - OWASSO, OK 74055-1440	93-6037452
PA DECA	306 S 13TH ST APT 5 - PHILADELPHIA, PA 19107-5963	23-6416579
RI COLLEGIATE DECA	14 JAFFREY STREET - JOHNSTON, RI 02919	05-0395332

56 STATEMENT(S) 1 2021.05000 DISTRIBUTIVE EDUCATION CL DECA___1

DISTRIBUTIVE EDUCATION CLUBS OF	<u>-</u> _	23-7079474
RI DECA	125 EMERSON RD - HARRISVILLE, RI 02830-1001 427 TRAILSEND ST - ROCK HILL, SC 29732-1041	91-1918365
SC DECA	427 TRAILSEND ST - ROCK HILL, SC 29732-1041	57-6028893
SD DECA	BEACOM SCHOOL OF BUSINESS, ROOM 108, 414 EAST CLARK STREET - VERMILLION, SD 6642 N. RIVERSIDE DR., #610 - FORT WORTH, TX 76137 6642 N. RIVERSIDE DR., #610 -	4h-hui /ux 3
TX COLLEGIATE DECA	6642 N. RIVERSIDE DR., #610 - FORT WORTH, TX 76137	91-1918388
	FORT WORTH, TX /613/	
	PO BOX 978 - CLEARFIELD, UT 84089	87-6123242
VA DECA	PO BOX 310 - QUINTON, VA 23141-0310	54-6052332
WA COLLEGIATE DECA	PO BOX 310 - QUINTON, VA 23141-0310 3000 LANDERHOLM CIR SE A254 - BELLEVUE, WA 98007-6406 16040 CHRISTENSEN RD STE 215 - TUKWILA, WA 98188-2966 2453 WAUKESHA ROAD - CALEDONIA, WI 53108	91-1602361
WA DECA	16040 CHRISTENSEN RD STE 215 - TUKWILA, WA 98188-2966	91-1308496
WI COLLEGIATE DECA	2453 WAUKESHA ROAD - CALEDONIA, WI 53108	91-1918374
WI DECA		39-6095491
WV DECA	PO BOX 323 - ROMNEY, WV 26757-0323	55-6028198
WYOMING ASSOCIATION OF DECA	164 TOPONCE DR EVANSTON, WY 82930	83-6009360

• • •	LIST OF AFFILIATED T INCLUDED IN GROUP RETURN	STATEMENT 2
NAME OF ORGANIZATION	ORGANIZATION'S ADDRESS	EMPLOYER ID
DE DECA	401 FEDERAL ST DEPT OF ED - DOVER, DE 19901-3639	51-6019989
VT DECA	628 BORDOVILLE RD - ENOSBURG FLS, VT 05450-5830	03-6012617

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN

Employer identification number 23-7079474

Part	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, lin		or Accounts. Complete if the
	<u> </u>	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpose o	conferring
	impermissible private benefit?		
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that appl <u>y).</u>	
	Preservation of land for public use (for example, recreated)	·	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	
	day of the tax year.		Held at the End of the Tax Year
	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic stru		
	Number of conservation easements included in (c) acquired a	•	
	listed in the National Register		
	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	organization during the tax
	year		
	Number of states where property subject to conservation eas	•	
	Does the organization have a written policy regarding the per		Yes No
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	rialiding of violations, and emorcing cons	ervation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservat	tion assements during the year
	\$ \$	illing of violations, and emorcing conservat	tion easements during the year
	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170/b	n)(4)(B)(i)
		e satisfy the requirements of section 170(i	
	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footn	·	
	organization's accounting for conservation easements.	3	
Par		Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statement a	nd balance sheet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education, or research in fu	rtherance of public
	service, provide in Part XIII the text of the footnote to its finan	ncial statements that describes these item	S.
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement and b	palance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	erance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
			L .
2	If the organization received or held works of art, historical treat	asures, or other similar assets for financial	gain, provide
	the following amounts required to be reported under FASB A	SC 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		> \$
			. .

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

_		OUP RETURN	Historical Tes		O:	23-70			age 2
Par	t III Organizations Maintaining Co						(contin	ued)	
3	Using the organization's acquisition, accession	n, and other records	s, check any of the f	following that make s	significa	nt use of its			
	collection items (check all that apply):								
а	Public exhibition	d		hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's col						XIII.		
5	During the year, did the organization solicit or		•	*		_	_		7
	to be sold to raise funds rather than to be mai						Yes		No
Par	t IV Escrow and Custodial Arrang		te if the organizatio	n answered "Yes" or	n Form 9	990, Part IV,	line 9, or		
	reported an amount on Form 990, Part	<u> </u>							
1a	Is the organization an agent, trustee, custodia		•				_	_	,
	on Form 990, Part X?					L	_ Yes		No
b	If "Yes," explain the arrangement in Part XIII a	nd complete the foll	owing table:						
					<u> </u>		Amount		
	Beginning balance					С			
	Additions during the year					d			
е	Distributions during the year					e			
f	Ending balance					f		_	
	Did the organization include an amount on Fo		•			L	_ Yes	F	No
Par	If "Yes," explain the arrangement in Part XIII.								
Fai	t V Endowment Funds. Complete if					an unara bank	(a) Four		book
		(a) Current year	(b) Prior year	(c) Two years back	(a) 1111	ee years back	(e) Four		
1a	Beginning of year balance	651,788.	648,402.	651,080.		607,767.		38,	358.
b	Contributions	42.760	C 50C	670		12,175.			0.60
С	Net investment earnings, gains, and losses	-43,768.	6,586.	-678.		34,338.			869.
d	Grants or scholarships	3,200.	3,200.	2,000.		3,200.		3,	230.
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses	504.000	CE1 =00	540.400					
g	End of year balance	604,820.	651,788.	648,402.		651,080.		36,	997.
2	Provide the estimated percentage of the curre) held as:					
	Board designated or quasi-endowment	100	_%						
	Permanent endowment ▶	%							
С	Term endowment ▶	-							
	The percentages on lines 2a, 2b, and 2c shou	•							
3a	Are there endowment funds not in the posses	sion of the organiza	tion that are held ar	nd administered for the	he orga	nization	Г	v T	
	by:							Yes	No
	(i) Unrelated organizations						3a(i)	\dashv	<u>X</u>
	(ii) Related organizations						3a(ii)	\dashv	<u>X</u>
	If "Yes" on line 3a(ii), are the related organizat						3b		
Do:	Describe in Part XIII the intended uses of the or tVI Land, Buildings, and Equipme		vment funds.						
Fai	t VI Land, Buildings, and Equipme Complete if the organization answered		Dort IV line 11e C	aa Farm 000 Dart V	lina 10				
	1 0		<u> </u>		<u>, </u>				
	Description of property	(a) Cost or of		1 ' '	Accumu		(d) Book	value	Э
		basis (investm	Dasis	(other) de	epreciat	10(1			
	Land								
	Buildings								
	Leasehold improvements								
	Equipment								
	Other								
Total	. Add lines 1a through 1e. (Column (d) must ed	ual Form 990. Part)	K. column (B), line 10	Oc.)		🕨 📗			0.

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021 INC. GROUP	RETURN		23-7079474 Page 3
Part VII Investments - Other Securities.			<u> </u>
Complete if the organization answered "Yes	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost o	r end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes	" on Form 990. Part IV. line	11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost o	r end-of-vear market value
	(b) Book value	(c) Medica of Valuation: ecolo	r ena er year market value
<u>(1)</u>			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	•		
Part IX Other Assets.	F 000 Dt /	44.4. O Farma 000. Bart V. Fara 45.	
Complete if the organization answered "Yes		11d. See Form 990, Part X, line 15.	(h) Daale value
·	a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) li	ne 15.)		>
Part X Other Liabilities.			
Complete if the organization answered "Yes	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, lin	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) li	ne 25)		•
2. Liability for uncertain tax positions. In Part XIII, provide	,		nts that reports the
organization's liability for uncertain tax positions under		•	
tan positions under the positions under		and the second of the second of the book	Schedule D (Form 990) 2021

INC. GROUP RETURN

Par	rt XI Reconciliation of Revenue per Audited Financial Sta	tements With Revenu	ue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	- · · · · - · · · · - · · · · · · · · ·	2.		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а		4a		
b				
С			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.			
Pai	rt XII Reconciliation of Expenses per Audited Financial Sta	atements With Expen	ses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b				
С	Other losses			
d	- · · · · - · · · · - · · · · · · · · ·			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	8.)	5	
Pai	rt XIII Supplemental Information.			
Provi	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	4; Part IV, lines 1b and 2b; I	Part V, line 4; Part X, line 2; Pa	art XI,
lines	$2\mbox{d}$ and $4\mbox{b};$ and Part XII, lines $2\mbox{d}$ and $4\mbox{b}.$ Also complete this part to provide a	ny additional information.		
PAF	RT V, LINE 4:			
	TIME OF 2006 GERMAN DUONE TO A DEG		T	
TN	JUNE OF 2006, STEVEN RHONE, JR., A DEC	A ALUM WAS KIL	LED BY A DRUNK	
י מם	THE DIE TO OTHER POOTETIES AND LIKE	OUANOTNO DECA	EVDEDTENCE MUE	1
נאם	IVER. DUE TO STEVEN'S POSTIVE AND LIFE	CHANGING DECA	EXPERIENCE, THE	<u>.</u>
рцα	ONE FAMILY STARTED AN ENDOWMENT FUND FO	ם אואפטדאופייהאו ה	ברא כשווהבאשם	EACH
КПС	ONE FAMILI STARTED AN ENDOWMENT FUND FOR	K WASHINGION D	ECH STUDENTS.	EACH
VEZ	AR, A PORTION OF THE ENDOWMENT IS AWARD	FD TN GCHOLARG	нтрс	
1112	AN, A TONITON OF THE ENDOWMENT IS AWARD.	ED IN SCHOLARS	11110•	
EA.	STERN MICHIGAN UNIVERSITY FOUNDATION OP	ENED AN ENDOWM	ENT FIIND TO PRO	NTDE
	STERM MICHIGIN ON VENEDITI TOORDITTON OF	DIVID THE DIVIDONIA	LIVI TOND TO THE	71111
SUE	PPORT TO MICHIGAN DECA IF THE STATE OF 1	MICHIGAN DECID	ES TO OUIT OR	
REI	DUCE FUNDING TO MICHIGAN DECA.			

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, 23-7079474 Page 5 INC. GROUP RETURN Schedule D (Form 990) 2021 Part XIII Supplemental Information (continued)

Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,

Employer identification number

INC. GR	OUP RETURN				23-7079	4/4	
Fundraising Activities. required to complete this part	Complete if the organization answet.	ered "Y	es" or	Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not	
Indicate whether the organization raised funds through any of the following activities. Check all that apply. a							
(i) Name and address of individual or entity (fundraiser) (ii) Activity (iii) Activity (iii) Did fundraiser have custody or control of contributions? (iv) Gross receipts from activity (vi) Amount paid to (or retained by) fundraiser listed in col. (i)							
		Yes	No				
Fotal			•				
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit o	contrib	utions	or has been notified	it is exempt from re	gistration	

132081 10-21-21

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Schedule G (Form 990) 2021

	G (Form 990) 2021			RETURN		23-7079474	
Part II	Fundraising Events.	Complete	e if the orga	nization answered "Yes"	on Form 990, Part IV, line 18,	or reported more than \$15,	,000

		of fundraising event contributions and gro	oss income on Form 990-	EZ, lines 1 and 6b. List e	vents with gross receip	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			EMERGING		NONE	(add col. (a) through
			LEADERS LUNC			col. (c))
ē			(event type)	(event type)	(total number)	(0)
Revenue	1	Gross receipts	38,910.			38,910.
ď						
	2	Less: Contributions	0.			
	3	Gross income (line 1 minus line 2)	38,910.			38,910.
	4	Cash prizes				
	_					
S	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
EXP						
ect	7	Food and beverages	1,563.			1,563.
Ë						
	ı	Entertainment				1 /55
	9	Other direct expenses				1,455. 3,018.
	10	Direct expense summary. Add lines 4 through Net income summary. Subtract line 10 from li			_	35,892.
Pa	irt l					3370321
		\$15,000 on Form 990-EZ, line 6a.		, , , , , , , , , , , , , , , , , , , ,		
			(a) Pingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaining	col. (a) through col. (c))
eve						
	1	Gross revenue				
es	2	Cash prizes				
Expenses	_	Nanagah prizas				
X	3	Noncash prizes				
Direct	4	Rent/facility costs				
Ë	•					
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	☐ No	☐ No	☐ No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
		Not gaming income summany Subtract line 7	from line 1 column (d)			
	0	Net gaming income summary. Subtract line 7	from line 1, column (a)		······	1
9	Fn	ter the state(s) in which the organization condu	icts gaming activities:			
		the organization licensed to conduct gaming a	_	states?		Yes No
		No," explain:				
	_					
		ere any of the organization's gaming licenses re			ear?	Yes No
b	lf "	Yes," explain:				
	_					
1320	32 10	0-21-21			Sche	dule G (Form 990) 2021

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,

Schedule G (Form 990) 2021 INC. GROUP RETURN	23-7079474 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	13a %
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and reco	
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the an	nount
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name	
Address >	
16 Gaming manager information:	
Name ▶	
Gaming manager compensation \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	□ v _a , □ N _a
retain the state gaming license?	
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spen	in the
organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (viii) and (viiii) and (viiii) and (viiiii) and (viiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	all and Dort III lines 0. Oh. 10h
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	7), and Part III, lines 9, 9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,

Schedule G	(Form 990) INC. GROU	P RETURN	23-7079474	Page 4
Part IV	${ m (Form~990)}$ INC ${ m GROU}$ Supplemental Information ${ m (continued)}$			
-				
			Schedule G (Ec	000/

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public

Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,

Employer identification number 2.3 - 7.0.794.74

INC. GROU	P RETURN						23-7079474
Part I General Information on Grants at	nd Assistance						·
1 Does the organization maintain records t	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	stance, and the selection	
criteria used to award the grants or assis	tance?						No
2 Describe in Part IV the organization's pro	cedures for monit	oring the use of grant	funds in the United	States.			
Part II Grants and Other Assistance to I recipient that received more than \$	-					es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
GRANADA HILLS CHARTER SCHOOL 10535 ZELZAH AVENUE							
GRANADA HILLS, CA 91344	05-0570400	501(C)(3)	6,724.	0.			CHAPTER SUPPORT
MONTA VISTA HIGH SCOOL 21840 MCCELLAN ROAD	77-0296140	E01/G)/2)	6 200	0			SAN DARED GRADEODA
CUPERTINO, CA 95014	77-0296140	501(C)(3)	6,290.	0.			CHAPTER SUPPORT
2 Enter total number of section 501(c)(3) ar 3 Enter total number of other organizations	-		e line 1 table				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SCHOLARSHIPS	894	188,924.	0.		
		,			
Part IV Supplemental Information. Provide the information	n required in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.	
PART I, LINE 2:					
CONTRIBUTING STATE DECAS OR FOUN	DATION REQU	EST THE GF	RANT RECIPI	ENT	
ORGANIZATIONS TO PROVIDE TIMELY	REPORTS ON	THE USE OF	GRANT FUN	DS. \$188,924	
IN SCHOLARSHIPS ARE GENERALLY AT	\$1,000 OR	LESS TO EA	ACH RECIPIE	NT. THERE IS	
NO TRACKING MECHANISM ON HOW THE	RECIPIENTS	SPEND THE	E MONEY, AL	THOUGH THEY	
WERE ALL AWARDED AS SCHOLARSHIPS	•				

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN

Employer identification number 23-7079474

FORM 990, LINE H(B), STATEMENT 1, AFFILIATED ORGANIZATIONS IN GROUP RETURN:

THE FOLLOWING AFFILIATED ORGANIZATIONS WERE NOT LISTED ON STATEMENT 1

AS INCLUDED IN THE GROUP RETURN. THEIR FINANCIAL INFORMATION AND OTHER

DISCLOSURES HAVE BEEN REPORTED IN THE GROUP FILING, AND THEY ARE

WORKING THROUGH REINSTATEMENT EFFORTS TO BE PROPERLY REFLECTED IN THE

IRS DATABASE RECORDS.

CENTRAL REGION DECA - PO BOX 980432, YPSILANTI, MI 48189 - EIN 83-2124806

TENNESSEE DECA - 710 JAMES ROBERTSON PARKWAY, ANDREW JOHNSON TOWER,

11TH FLOOR, NASHVILLE, TN 37243 - EIN 62-6063230

WESTERN REGION OF DECA - 11037 GREENVIEW NE, ALBUQUERQUE, NM 87111
EIN 04-3523567

FORM 990, PART VI, SECTION A, LINE 2:

SEE BELOW.

FORM 990, PART VI, SECTION A, LINE 6:

DECA INC. IS A MEMBERSHIP ORGANIZATION FOR SECONDARY AND POST-SECONDARY

STUDENTS. STUDENT MEMBERS OF A SCHOOL FORM A CHAPTER LED BY THEIR TEACHER

CALLED A "CHAPTER ADVISOR". MOST OF THE STATE DEPARTMENTS OF EDUCATION

MANAGE OR FACILITATE THE ACTIVITIES OR CHAPTERS WITHIN THEIR OWN STATES.

STATE DECA BOARD MEMBERS ARE EITHER DESIGNATED BY THE DEPARTMENT OR ELECTED

BY THE DECA CONSTITUENTS. THE IMPORTANT DECISIONS OF THE BOARD REFLECT THE

CONSENSUS OF CHAPTER ADVISORS AND DEPARTMENT OFFICERS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Name of the organization DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,	Page 2 Employer identification number
INC. GROUP RETURN	23-7079474
FORM 990, PART VI, SECTION A, LINE 7A:	
SEE ABOVE.	
FORM 990, PART VI, SECTION A, LINE 7B:	
SEE ABOVE.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE BOARD OF MANY STATES DECAS REQUIRE BOARD REVIEW AND A	PPROVAL OF FORM
990 AT ITS COMPLETION.	
FORM 990, PART VI, SECTION B, LINE 15:	
GOVERNING BODIES OF STATE DECAS ANNUALLY REVIEW SALARY OR	COMPENSATION
USING COMPARABILITY STUDIES OF SIMILARLY SIZED CORPORATIO	NS.
FORM 990, PART VI, SECTION C, LINE 19:	
THESE DOCUMENTS AND STATEMENTS ARE AVAILABLE FOR THE PUBL	IC INSPECTION UPON
REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
NEW AFFILIATES IN RETURN	615,539.

Schedule O (Form 990) 2021 132212 11-11-21

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

(c)

(d)

(e)

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

(a)

Go to www.irs.gov/Form990 for instructions and the latest information.

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA, INC. GROUP RETURN

(b)

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 23-7079474

(f)

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	ome End-of-yea		controlling ntity	g
Part II Identification of Related Tax-Exempt Or organizations during the tax year.	ganizations. Complete if the organization	on answered "Yes" on Form 990	D, Part IV, line 34,	because it had one	or more related tax-exe	empt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
THE DECA FOUNDATION - 52-0788005				301(0)(3))		Yes	No
RESTON, VA 20191	DORMANT	VIRGINIA	501(C)(3)	LINE 12B, II	DECA INC.		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,	ı	•			_				
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	1	ortionate	Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets		itions?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
	1										
	1										
	1										
	1										
	1										
	1										
	1										
	1										
		l .					l				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?
		,						Yes	No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Schedule R (Form 990) 2021

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X		
	Gift, grant, or capital contribution to related organization(s)				1b		Х		
С	Gift, grant, or capital contribution from related organization(s)				1c		Х		
	Loans or loan guarantees to or for related organization(s)				1d		Х		
	Loans or loan guarantees by related organization(s)				1e		Х		
f	Dividends from related organization(s)				1f		<u>X</u>		
g	Sale of assets to related organization(s)				1g		<u>X</u>		
	Purchase of assets from related organization(s)				1h		X		
i Exchange of assets with related organization(s)									
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		_X_		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X		
Performance of services or membership or fundraising solicitations for related organization(s)									
m	Performance of services or membership or fundraising solicitations by related organ	ization(s)			1m		<u>X</u>		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	on(s)			1n		_X_		
О	Sharing of paid employees with related organization(s)				10		<u>X</u>		
р	Reimbursement paid to related organization(s) for expenses				1p		X		
	Reimbursement paid by related organization(s) for expenses				1q		<u>X</u>		
r	Other transfer of cash or property to related organization(s)				1r		X		
s	Other transfer of cash or property from related organization(s)				1s		Х		
2	If the answer to any of the above is "Yes," see the instructions for information on wh								
	(a)	(b)	(c)	(d)					
	Name of related organization	Transaction	Amount involved	Method of determining amount in	volved				
		type (a-s)							
1)									
2)									
3)									
4)									
5)									
6)									
3216	3 11-17-21			Schedule	R (Form	990)	2021		

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) Percentage ownership
	-									

DISTRIBUTIVE EDUCATION CLUBS OF AMERICA,

Schedule R	(Form 990) 2021	INC.	GROUP	RETURN	23-7079474	Page 5
Part VII	(Form 990) 2021 Supplemental Info	ormation				
			enonses to c	questions on Schedule R. See instructions.		
	1 TOVIGE additional lillor	mation for rec	poriscs to c	destions on ochequie H. Oce matractions.		

132165 11-17-21 Schedule R (Form 990) 2021